



Arlington Police Department

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*CALEA Accredited 1989*

**Theron L. Bowman, Ph.D., Police Chief**

May 29, 2008

Rob T. Guerette, Ph.D.  
School of Criminal Justice  
Florida International University  
University Park, PCA 366B  
11200 S.W. 8th Street  
Miami, FL 33199

Dear Mr. Guerette:

Please accept the enclosed nomination of the Arlington Police Department's "Operation Spotlight" project for the 2008 Herman Goldstein Award. This comprehensive, multi-faceted plan is effectively addressing significant prostitution, homelessness and narcotics issues permeating the heart of Arlington's growing tourism industry. The goals of "Operation Spotlight" were to create sustainable partnerships, eliminate specific criminal activities for the long term, and reverse years of visible decay in a high-profile area.

After personally observing the issues and listening to many complaints regarding the problems along the Division Street and Watson Road corridor, I empowered my staff and offered the necessary resources. Deputy Chief Jaime J. Ayala and Lt. Jennifer White developed and implemented a comprehensive problem-solving initiative. This collaborative effort involved the teamwork and assistance of several police department units, multiple city departments and various community resources.

Because community policing is our cornerstone philosophy, Arlington officers pride themselves on their abilities to identify and solve problems. All Arlington officers and supervisors have been trained in problem-oriented policing and problem-solving techniques, either as part of their basic training or during on going training efforts. While additional incentives were not provided for working on this project, our performance appraisal system evaluates an officer's ability to utilize problem solving.

Additionally, our Field Operations Manual supported the problem-solving process through the application of the SARA model. A literature review was conducted and several publications from the U.S. Department of Justice Office of Community Oriented Policing Services were researched, including *Street Prostitution 2<sup>nd</sup> Edition* (November 2006), *Disorder at Budget Motels* (January 2005), and *Panhandling* (September 2003).

Arlington Police Department Award Nomination  
"Operation Spotlight"  
May 29, 2008

The Arlington Police Department strengthened partnerships and aligned existing resources to address the issues. The City of Arlington's Entertainment District will continue to benefit greatly due to the success of "Operation Spotlight".

Persons interested in additional information on this project may contact:

Deputy Chief Jaime Ayala  
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We are honored to submit this deserving nomination for such a prestigious award. Please feel free to contact Deputy Chief Ayala or Lieutenant White with any questions.



Theron L. Bowman, Ph.D.  
Police Chief

**ARLINGTON  
POLICE DEPARTMENT**



**OPERATION SPOTLIGHT  
2008**

Jaime Ayala  
Deputy Chief

Jennifer White  
Lieutenant

# OPERATION SPOTLIGHT

## ARLINGTON, TEXAS POLICE DEPARTMENT

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- PROBLEM** Years of decay in the evolving central business district of North Arlington resulted in a thriving drug and prostitution market affecting the quality of life of nearby residents and businesses. The downward spiral of the area was preventing the opportunity for revitalization of downtown and achieving an unprecedented tourism industry. The physical layout of the area, availability of budget motels to house prostitutes and drug offenders, and an endless supply of vehicles to break into at 70 used car dealerships in the area allowed for the criminal element to thrive. Existing residents and businesses in the area were substantially affected and prospective residents and businesses were reluctant to come to the area.
- ANALYSIS** Several reviews occurred: previous attempts to eradicate crime, calls for service, offenses, citizen complaints, and review of the literature on problem topics. In addition, identification of key stakeholders and physical attributes of the area that all contributed to the problem or could be key components of the solution were identified.
- RESPONSE** Previous attempts to address the problem attacked only one aspect at a time. In order to create substantial and sustainable results in the area a multifaceted response plan attacking all major contributors to the problem and developing stakeholder groups was developed. The plan crossed city departments and divisions within the police department. There were specific goals and performance measures and a plan for sustaining the project.
- ASSESSMENT** Performance of the plan was evaluated in department wide meetings in October 2006, February, April, June, and November 2007. An analysis of the data was also conducted in March 2008. Motels along Division Street experienced a 30% decrease in UCR offenses. Motels in the 1100 block of North Watson Road had a 50% decrease in UCR offenses. Overall both had a 45% reduction in calls for service. Although used car dealerships reported an increase of 29% the increase was expected and most likely caused by increased reporting. Two-hundred and twenty proactive prostitution arrests were made and postcards were sent home. A prostitution arrest page was developed and put on the police department website. Street prostitutes are rarely seen walking the streets in the project area. Two business community watch groups were developed. These stakeholder groups were developed creating sustainability.

## SCANNING

For decades the Arlington Police Department was besieged with crime and quality of life issues along Division Street and North Watson Road that developed throughout the years and as the city evolved. Division Street was a main highway (State Highway 180) that had in Arlington's past been the major corridor through the central business district. Watson Road is the service road to State Highway 360 a major north and south thoroughfare in the Dallas/Fort Worth Metroplex. As the city grew and developed multiple centers of commerce and entertainment, the corridor of Division and Watson changed to a dilapidated area containing 17 budget motels and 70 used car dealerships. The housing stock around the area began to age and the area gained a homeless population. Code violations such as unclean premise, dilapidated fences, and overfilled dumpsters were readily apparent.

The combination of 17 budget motels, 70 used car dealerships, large vacant lots, wooded areas; creek beds, bridges and overpasses, and pawn shops provided the perfect environment for the proliferation of illicit drug use and sales, a vibrant street prostitution business, shelter for chronic homeless, and endless targets for burglary of motor vehicles. The motels were renting to anyone who had enough cash (some even bartered stolen property) and routinely did not identify customers. This allowed for those who wanted to commit crimes such as prostitution and drug sells to do so with anonymity and provided a safe haven for their illicit activities. The vehicle burglaries at used car dealerships were providing quick and easy cash to support prostitution and drug use. The area began to be overrun by crack cocaine dealers and prostitutes.

Chronic homeless people addicted to alcohol and narcotics centralized in the area due to the availability of narcotics and prostitutes as well as the budget motels that provided shelter during extreme temperatures. When not utilizing motels, there was ample space along this corridor for homeless camps. There were large wooded lots and tracts of land along Division, the railroad tracks just to the south of Division Street and underneath the bridges and overpasses along Watson Road. Despite the availability of shelters and mission programs in the area, these homeless chose the lifestyle of living on the streets. They routinely accosted visitors for money and entered businesses looking for donations. Those that were not aggressively panhandling would sit along North Watson Road and Division holding signs looking for donations. Many citizens reported discomfort with their presence. Finally the homeless were often victims of robbery and were frequently suspected in burglaries and criminal trespassing offenses.

An open air street prostitution market was overwhelming. Female street prostitutes could be seen at anytime of the day and night waiving down cars. They often picked up their customers (known as, "Johns") and had sexual intercourse in adjacent neighborhood streets. The prostitutes were victimized by sexual assaults that were rarely reported. In one case a well known prostitute was found murdered just across city lines. They were often robbed or played a role in having their pimps (those who manage their prostitution) rob their customers.

Both the "Johns" and prostitutes negatively affected the quality of life and health and safety of individuals and families in the nearby community and caused consternation for business people who were trying to run successful businesses. The police department, city management, and elected officials frequently received complaints from residents,

visitors, and business people about the rampant and overt prostitution. Moreover, their illegal activity was directly and indirectly raising the city's reported crime rate.

A myriad of efforts were made over the years within the police department to solve the issues and problems that were plaguing the area such as high density patrols, undercover drug buys and search warrants. An institutional knowledge about the problems and attempted solutions was growing. It was becoming obvious that unless efforts were more holistic and innovative that the problem was going to continue unabated. If so, the city's chances at a vibrant revitalized downtown area and unprecedented tourism industry opportunities would be foiled by crime and blight.

## ANALYSIS

Traditional crime analysis techniques were utilized to gain a statistical picture of crime in the area. UCR and calls for service data were examined to determine the time, location, and types of offenses being committed. Citizen complaints and officer input was analyzed to yield an anecdotal, yet detailed, description of the problem beyond a statistical analysis. In addition, city code enforcement staff were questioned about their concerns and top violations they were observing. The locations causing the most problems were identified.

A literature review was conducted and publications from the U.S. Department of Justice Office of Community Oriented Policing Services: *Street Prostitution 2<sup>nd</sup> Edition* (November 2006), *Disorder at Budget Motels* (January 2005), and *Panhandling* (September 2003) were found to be particularly relevant to our problem. Various responses in those publications were examined and considered in light of our specific

situation. Online searches of other city's ordinances were examined and yielded several potential city ordinances that could help in our efforts if adopted in Arlington.

A stakeholder analysis determined that the two prominent businesses in this area were the budget motels and used car dealerships that were both potential contributors to the problem and who could be key contributors to the solution. The 70 used car dealerships and 17 budget motels were a large resource of available eyes and ears for the police department who could work together to report and prevent crime and clean up the area. Although business competitors, they all had common problems and a common goal of profitable sales.

## **RESPONSE**

Initially, we acted quickly on attacking the acute problem locations while developing a long term multifaceted approach. We identified three motels on North Watson Road (1175, 1181, and 1195 North Watson) as attracting the most crime and disorder. In attempt to try things that we have never tried before, North District Deputy Chief Jaime Ayala had an electronic dynamic messaging board from our Traffic Department parked in the median in front of the worst offending motel. The sign read, "High Crime Location, report Activity, Call 911." The sign received immediate media attention from television, radio, and print media outlets. It was posted for 40 days and the results were outstanding.

A comprehensive plan of action was written by Lieutenant Jennifer White. The plan joined all innovative ideas and plans of action, naming a person responsible for each action area, a performance measure for each action area, a reporting period, and a completion date if applicable (Appendix 1). The plan became known as "Operation



Spotlight." There were fourteen action areas on the plan: ordinance, "John stings", habitual offender identification, public information campaign against prostitution and panhandling; camp eradication, panhandling eradication, motel meetings, car lot target hardening, civilian patrols to report panhandling and prostitution, narcotics enforcement, high police visibility target enforcement at problem locations, code enforcement, traffic enforcement, and officer education.

### **Ordinance**

An online review of city ordinances being used around the country was conducted focusing on those dealing with aggressive panhandling, registration requirements for those renting motel/hotel rooms, known prostitutes openly hailing passersby's, and ordinances excluding people convicted of certain offenses (prostitution and drugs) from specific areas.

City legal staff examined the potential ordinances and determined all except the mapping of exclusionary zones could be easily implemented in Arlington with City Council approval. Exclusionary zone mapping was determined to need more study of its potential implementation in the state of Texas.

All three of the ordinances sought (Aggressive Panhandling, Manifestation for the Purpose of Prostitution; and Hotel/Motel Identification) were adopted by City Council in November of 2007. These ordinances have helped institutionalize the plan of action sought in Operation Spotlight. All officers were given roll call training on the ordinances and operations targeting the violations in the ordinances are being conducted.

### **John Stings**

The Arlington Police Department had a small Vice Unit with only one female detective, limiting the ability to conduct consistent decoy prostitution operations. In order to truly effect and deter the males who were routinely picking up prostitutes on Division Street and North Watson Road, consistent enforcement operations were necessary to create doubt in the mind of potential "Johns." The goal was to communicate to the general public that men picking up prostitutes in Arlington had a high likelihood of being arrested. Additionally, to achieve an impressive impact with the public information and deterrent components of the project plan, arresting as many "Johns" as possible was important. Several female patrol officers were selected and trained in prostitution decoy operations. Patrol elements assisted in the planning and support requirements for the undercover operations. From December 2006 to March 2007, a total of 220 arrests for prostitution along the Division Street and Watson Road corridor in undercover decoy operations were made.

### **Car Dealerships**

The sheer volume of used car dealerships on Division Street created a virtual "candy store" full of unattended vehicles for criminals to break into and obtain quick and easy access to cash and barter items. The 70 used car dealerships on Division Street were thus inadvertently and indirectly feeding the drug and prostitution market in the area.

Taking a step that would knowingly cause a sharp increase in reported UCR Part I crimes; businesses were strongly encouraged to report every offense. Online self-reporting or call-in reports were recommended to those businesses who said they did not have time to report in hopes of gaining a more accurate picture of the problem that, in

turn, would allow the Police Department to more strongly impact the drug and prostitution market through addressing the vehicle break-ins.

In order to facilitate exchange of information, increase collaboration and dealership accountability, and improve service delivery to this stakeholder group, the Police Department began holding quarterly meetings with the car dealerships and invited all 70 through personal visits to the locations and email communication. A specific Division Street Car Dealership Business Community Watch (BCW) Group was formed with the participants from these quarterly meetings.

The goals of this BCW Group were to improve the physical security of these dealerships, open the lines of communication between the Police Department and management, and encourage management to be more proactive in preventing offenses from occurring on their properties. Business Watch stickers were displayed at the participating businesses throughout this community, showing their united front. As an additional means of communication, a quarterly newsletter called "*Crime Eye*" was designed to provide crime prevention tips and dealership success stories, was distributed to all dealerships on a quarterly basis (Appendix 2). A security survey tailor-made for the used car dealerships was conducted at each site and recommendations were made on additional security measures management could implement (Appendix 3).

Management for these dealerships showed their commitment to the goals of the BCW Group by taking proactive steps to help deter crime on their properties. Many dealership managers purchased and installed "No Trespass" signs throughout their lots to aide officers in conducting investigations when subjects were found on car lots after hours. As a direct result of meetings several dealerships worked together to hire a

security company to patrol their dealership lots after hours acting as extra eyes and ears to the security of their business.

An article featuring our proactive approach to preventing crime at dealerships was featured in a Texas Independent Automobile Dealership Association (TIADA) monthly magazine distributed statewide to independent car dealerships. This was the first crime prevention article that TIADA had featured in their magazine (Appendix 4).

### **Division Street and North Watson Motels**

Several of the motels along Division Street and North Watson Road were used as shelter by prostitutes, the males handling their prostitution business (commonly know as, "pimps") and those dealing in street level narcotics. Several were also responsible for a disproportionate amount of Part I UCR crime and violent offenses. Several innovative tactics were utilized during Operation Spotlight to bring about long term change. Tactics such as checking municipal, county, school, and hotel tax information to determine the possibility of unpaid taxes was used for potential use as leverage while addressing the motels. Nuisance abatement, code and fire violation monitoring, and forming business coalitions were all used in a comprehensive manner.

A quarterly meeting was also formed with all of the motels on Division Street. By meeting with the owners, they were put on notice that the Police Department would hold them responsible for crimes on their properties. The Police Department committed to working with those willing to improve their properties, and to allow properties who were running successful businesses with low crime to share their tactics with poor performing motels. During these routine meetings, management was provided with specific crime data occurring at the Division Street motels, prevention tips to implement into their

business practices, and the opportunity to openly discuss problems they were experiencing in order to work together and develop effective solutions.

One issue discovered during these quarterly meetings was that problem tenants who had been evicted from one motel were going to the next motel, renting a room, and continuing to be a nuisance on this community. Subsequently, a "no rent" list was established and shared among fourteen motels on Division St. Through this list, motel management continually shared with one another the names of those problem tenants they evicted in order to combat this problem.

The three motels on North Watson Road continued to have dangerous and unsafe code violations as well as a crime rate over 7 times as high as other nearby motels, even after the drastic reductions gained from the use of the "High Crime Location" sign (Appendix 5). Two of the properties (1195 and 1181 North Watson) failed to follow nuisance abatement team recommendations. City legal staff worked with the Texas Attorney General's Office who filed lawsuits on both of the properties. Ultimately, an agreed final judgment and permanent injunction was issued on January 29, 2008 allowing the business to operate under strict guidelines. However, the City Planning and Zoning Department brought the location before the Zoning Board of Adjustment and in April of 2008 the property was deemed to be non-conforming to City Certificate of Occupancy requirements and ordered closed in May of 2008.

Simultaneously, Arlington Fire Department and Code Enforcement personnel deemed one of the motels (1195 North Watson) a dangerous structure. From February 2006 through September 2007 there were 190 code and building standards violations found (Appendix 6). On December 1, 2007, the building was demolished.

### **Public Information Campaign**

In order to have a successful operation and retain sustainable results, a public information campaign was formulated and executed as a part of the overall plan. The plan included posting prostitution arrests on the police department's website, sending postcards home to those arrested for prostitution, informing the public through news media of our problem and proposed solution, and making regular contact with citizen groups throughout the district. The goal was to inform everyone in the city, not just the residents, visitors, and businesses around this area of the problems by shining a "spotlight" on the issues and announcing the plan of attack to solve the problem (Appendix 7).

### **Prostitution Postcards and Posting Prostitution Arrests on the Internet**

Periodic prostitution decoy operations ("John stings") in the past had revealed that many of the "Johns" were married and working in either Arlington or nearby communities. This fact created several concerns and deterrent possibilities. The serious concern was the public health risk to the "John" and his unexpected and unwitting family members who would be at risk of acquiring sexually transmitted and other diseases from the prostitutes. We knew that "Johns" with a family or some standing in the community could be deterred if their behaviors were brought to public view. Therefore, we began a program of mailing postcards with the photo of the arrested individual to his/her home. This postcard had an urgent message and contact information for the Centers for Disease Control. (Appendix 8) In addition, photos of those arrested for prostitution were posted on the Police Department's website for 180 days (Appendix 9).

### **Televised and Print News Outlets**

The Police Department Public Information Office made contact with local media via phone calls and press releases and provided them with statistics on the area and details of Operation Spotlight (Appendix 10). They were given examples of the website and postcards. Several print and television media outlets showed interest. Reporters from news stations throughout the metroplex and reporters from the Fort Worth Star-Telegram went on ride-outs with officers and commanders in order to see the problem for themselves. They featured the area and plan in their newscasts and newspapers (Appendix 11 A-E).

### **Traffic Enforcement**

In an attempt to increase visibility in the area, the Police Department's Traffic Unit was used to assist in increasing officer presence and traffic law compliance by increasing their traffic enforcement on Division and North Watson Road. Moreover, areas along this corridor were determined to be high accident locations and driver's license check points were conducted accordingly. This increased presence and contact with the public provided the opportunity for motorists to interact with officers and denied criminals, "unfettered access to our roadways." <sup>1</sup>

### **Panhandling and Chronic Homeless Outreach**

Panhandling by the homeless in this corridor was a source of citizen and business owner complaints. Disheveled in appearance and often under the influence of alcohol or drugs, these panhandlers made visitors and residents uncomfortable. Furthermore, profits gained from panhandling provided a source of income to maintain drug and alcohol addiction and pay for the services of prostitutes. The panhandlers held up signs seeking

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<sup>1</sup> Assistant Police Chief Michael A. Ikner

donations in the city's entertainment district along the streets and in front of businesses; approached cars, entered businesses, and accosted customers near gas pumps. On occasion the panhandlers were aggressive and followed people adding to their fear. Existing local ordinance covered panhandling near certain intersections and did not cover aggressive panhandling or panhandling in certain locations such as gas pumps or ATM's. Routine panhandling enforcement operations were conducted targeting panhandlers in this area. During one 6 month reporting period of Operation Spotlight 44 arrests and 84 citations were issued to panhandlers.

MHMR PATH (Mental Health and Mental Retardation Projects for Assistance in Transition from Homelessness) outreach workers visited Division Street and North Watson Road motels every Friday offering voluntary free AIDS testing. The outreach workers contacted Dr. Gillespie, a North District patrol officer with extensive experience in working with Arlington's homeless, quarterly to follow up on the patients' locations.

As a result of Dr. Gillespie's work and mentorship with officers, officers developed relationships and skills needed to become conduits to resources providers. Some specific examples in Operation Spotlight included one panhandler contacted during the Texas Ranger's baseball opening game who during his police contact was referred to the Arlington Life Shelter (a homeless service provider) where he benefited from case management and was able to successfully gain 'legitimate' employment. Another example of panhandlers referred to services during their panhandling enforcement contact with officers were two long standing homeless men who were reunited with family members in their home state of Florida, where they could benefit from an existing support network.



### Code Enforcement and Homeless Camp Eradication

In an effort to improve the physical appearance, aid in the safety of the area, and to eliminate areas for criminals to retreat and take shelter, a proactive enforcement effort was undertaken by code enforcement. From January to October 31, 2007 code enforcement officers and citizen volunteers (Code Rangers) reported and took action on 229 code violations in the target areas on Division and North Watson (Appendix 12).

In addition, code enforcement personnel maintained a map of all homeless camps found adding and removing as found and cleared. From January 1, 2007 to May 31, 2007 5 camps were removed from the area.

### **ASSESSMENT**

Throughout Operation Spotlight, data and citizens were queried to determine if the plan was working or if it needed modification. The number of on view calls, calls for service, UCR part I crimes, Narcotics Unit activity, and crime in nearby areas was all examined. Updates were presented to command staff and representatives of the entire Police Department during MANAGER meetings (COMPSTAT style meetings). The resources being utilized, results, outcomes, and continued strategies were reviewed in this format in October of 2006 and February, April, June, and November 2007.

Operation Spotlight has produced a visible reduction in prostitution. The initial stated goal for the prostitution problem was to reduce the visible acts of prostitution by 50%. From December 2006 to March 2007, a total of 220 arrests for prostitution along the Division Street and Watson Road corridor in undercover decoy operations were made. At the time of this writing, prostitutes are rarely seen walking on Division Street or North Watson.

Open air narcotics transactions and the use of motel rooms for street level narcotics dealing has also decrease substantially. There has been a 100% reduction in undercover buys, confidential informant buys, narcotics search warrants, and narcotics unit arrests in the three motels targeted on N. Watson Rd. In addition, in the target area on Division Street, there has been a 76% reduction (Appendix 13).

Although reported offenses are up at used car dealerships, we believe that crime is actually down at these locations. We feel that reported crime is up as we have strongly encouraged reporting at the used car dealerships in order to effectively deploy resources. There was a 29% increase of reported UCR Part I offenses at all used car dealerships on Division St. and a 78% increase in reported UCR Part I offenses among the dealerships regularly participating in the Division Street Used Car Dealership Business Crime Watch. However, some members say that crime on their lots is lower than it has ever been (Appendix 14 A-C).

Crime and the drain on police resources have drastically decreased at the motels and hotels along Division St. and North Watson Rd. Immediately upon placing the "High Crime Location, Report Activity, Call 911" sign in front of the North Watson Rd. motels crime fell drastically. The sign was posted for 40 days and the results were outstanding. There was a profound reduction in calls for service and UCR Part I crime. A comparison from month to month revealed immediate results. Progress was checked at the 30, 40, 60, and 80 day implementation points and each time showed reductions. By the 80 day examination period, this area experienced a 52% decrease in Part I UCR crimes, a 70% decrease in drug related reports, and a 49% decrease in calls for service (Appendix 15 A-D).

Long-term results continue at the motels along both Division and Watson. Comparing April 2007-March 2008 to the same time last year shows a 41% decrease in CFS and 30% decrease in UCR Part I crimes at the motels on Division ST and a 56% decrease in CFS and 50 % decrease in UCR Part I crimes at N. Watson motels (Appendix 16A-D).

In addition to the overall improvement in the area, the police department redirected approximately \$86,108 in staffing as a result of the decrease in calls for service at the motels and car dealerships (Appendix 17).

An action memo was created in March 2008 reviewing and reassigning Operation Spotlight action areas (Appendix 18). Portions of the original plan where commanders felt greater results could be achieved or more action was needed were again assigned. The progress will continue to be reported to all police commanders in future MANAGER meetings and in updates to the Arlington City Council and City Managers.

As a direct result of these comprehensive and complimentary strategies, UCR Part I crime and life safety violations continue to decrease, social services are being offered to those in need, strong partnerships have been formed, and the gateway to the Entertainment District is well on its way to becoming the attractive beacon envisioned by city planners and proud residents. This holistic approach has proven fruitful and the focus now moves towards continued sustainability. The City of Arlington's Entertainment District will continue to benefit greatly due to the successes of Operation Spotlight.

## **AGENCY INFORMATION**

The City of Arlington, as a whole, with approval from the City Manager's Office adopted this project. This collaborative effort involved the teamwork and assistance of several police department units, multiple city departments and various community resources.

All Arlington officers and supervisors have been trained in problem-oriented policing and problem-solving techniques. Our Field Operations Manual supports the problem-solving process through the application of the SARA model. No issues were identified using this problem solving model. No additional incentives were given to any of the officers or city employees who engaged in this project.

Resources and guidelines used included a literature review of several publications from the U.S. Department of Justice Office of Community Oriented Policing Services, including *Street Prostitution 2<sup>n</sup>d Edition* (November 2006), *Disorder at Budget Motels* (January 2005), and *Panhandling* (September 2003).

No capital expenses were associated with the project and all other expenses were covered under the existing budget. In review of the reductions associated with the project, existing resources have been reallocated to other problem areas.

### **Project Contact:**

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**ARLINGTON POLICE DEPARTMENT**  
**INFORMATIONAL MEMO**

TO: JAIME AYALA, DEPUTY CHIEF

FROM: JENNIFER WHITE, LIEUTENANT

REF: DIVISION AND WATSON CLEANUP

DATE: JANUARY 5, 2007

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This memo outlines a course of action the purpose of which is to produce long term reductions in crime and disorder associated with prostitution, homelessness, and narcotics along Division Street and North Watson. In order to effect any one of these interdependent issues all three must be addressed. Effecting one and not the other allows the overall problem to persist.

Division Street and North Watson are havens for prostitution, narcotics, and homeless individuals because of several factors. First, there are inexpensive motel rooms readily available several of which do not require identification or a major credit card to obtain. This provides cheap access to rooms for illicit activity that can go undetected. In addition, there are geographical areas that allow for homeless camps including wooded fields near Division Street and North Watson Road. These homeless camps provide areas for illicit drug use and prostitution. Moreover, the homeless individuals who gather there are clientele for prostitutes and drug dealers. Scores of car lots and businesses in the area provide a plethora of targets for burglary of motor vehicles. This is coupled with easy access to nearby pawn shops to sell stolen items.

In order to holistically address these interrelated problems and produce substantial long term results, many steps must be taken. The proposed steps are outlined below. The person in charge, performance measure, and reporting period are also listed. Designated reports will be compiled and analyzed by the overall project manager, Lt. White.

**ORDINANCE**

Four new city ordinances will need to be implemented and one current ordinance modified to make the area less conducive to prostitution and narcotics trafficking. These ordinances are not new and some are in place in Texas cities.

- Persons in charge: Kathleen Weisskopf and Susan Hataway
- Performance Measure: Adoption of ordinances
- Reporting Period: Monthly status reports
- Completion Date: October 2007

Sgt. Hataway of the Management Initiatives Unit will conduct an ordinance review and present to command staff an overview of the following:

1. Ordinance requiring identification or major credit card to rent a motel/hotel room
2. Ordinance outlawing loitering for the purpose of prostitution
3. Prostitution Mapping Program
4. Aggressive Panhandling Ordinance
5. Update current Streets and Sidewalks Ordinance Article XV Solicitation and Distribution 15.02 to make it illegal for an exchange to occur from the roadway to anyone occupying the shoulder, improved shoulder, sidewalk, median, or public right-of-way in the areas set out in 15.03.

Kathleen Weisskopf will be responsible for adoption of these ordinances upon approval of command staff.

### **JOHN STINGS**

The Vice Unit currently targets prostitutes in undercover operations. Operations utilizing female undercover officers will be conducted wherein the person who hires the prostitute (John) is the target of the criminal investigation. These operations are typically referred to as "John Stings." Patrol and Vice will supply the female undercover decoy officer. Vice, Patrol, and HEAT (Hotspot Enforcement and Assistance Team) will provide cover, take down, and transportation.

- Person in charge: Sgt. Don Pilcher and Sgt. Mike Yantis
- Performance Measures: Number of individuals arrested for prostitution
- Reporting Period: Weekly

John Stings will be conducted weekly on different shifts and different days targeting a variety of customers. Sgt. Don Pitcher will be responsible for organizing these stings and coordinating with the Vice Unit. He will be responsible for providing statistics to Lt. White.

### **HABITUAL OFFENDER IDENTIFICATION**

- Person in charge: Sgt. Mike Yantis
- Performance Measure: Arrest and prosecution of known habitual offenders
- Reporting Period: Quarterly

The Vice Unit will compile a list of the top five prostitute offenders. The Vice Unit will coordinate with the Tarrant County District Attorney's office and seek maximum sentencing on these offenders. In addition, the unit should determine what if any government aid these habitual offenders receive and seek suspension or revocation of the aid.

## **PUBLIC INFORMATION CAMPAIGN AGAINST PROSTITUTION AND PANHANDLING**

- Person in charge: Lt, Blake Miller
- Reporting Period: Monthly

The Arlington Police Department Public Information Officer (PIO) will coordinate and implement a publicity campaign against prostitution. The police department Public Information Office will study available options and the ramifications of each potential option. These options include, but are not limited to: Weekly publication of the name and photo of people arrested for prostitution in the Arlington Star Telegram and Arlington Police Department website.

The goal of this program will be to reduce the number of people coming to the area to pick up prostitutes. If there are no buyers, the suppliers (prostitutes) will go somewhere else.

In addition, the police department PIO office will coordinate sending postcards to the listed address of the people arrested for prostitution warning them of the health consequences associated with prostitution.

The police department PIO along with City of Arlington PIO will orchestrate a publicity campaign against panhandling. This campaign should stress that giving money to panhandlers often supports drug and alcohol addiction, the use of prostitutes, and keeps panhandlers from obtaining legitimate social service resources that will allow them to break addictions, obtain jobs, and become functioning members of society. The campaign should suggest to givers that they give to legitimate services such as the United Way, Mission Arlington, and the Life Shelter. The police department PIO should provide information about this campaign to area stakeholders namely Arlington Life Shelter, Mission Arlington, Salvation Army, and Arlington Housing Authority, prior to the implementation of the campaign.

The campaign should include billboards, radio, and television outputs. In addition, some cities have put metal signage in popular panhandling areas stating, "Stop Panhandling." It is followed with a brief explanation of the problem and how giving to support agencies is the better alternative.

If no one provides money to panhandlers, then they will not panhandle in this area. Those who are not willing to seek legitimate social services will be forced to go elsewhere to receive panhandling money.

## **CAMP ERADICATION**



- Persons in charge: Michael Thomas of Community Services and Officer Stephanie Gillespie
- Performance Measure: Number of camps dismantled and length of time before they reappear
- Reporting Period: Monthly

Specific plan to be developed by Michael Thomas of Community Services. Due to Officer Gillespie's expertise in this area she will be utilized as a police liaison.

The community services beat officer and police beat officers will conduct regularly scheduled inspection of sites that are known homeless camps. Known camps are on property owned by the City of Arlington and Texas Department of Transportation as well as private property. Routine eradication of these camps and referrals to social services will reduce the number of chronic homeless individuals in Arlington. It is the chronic homeless individuals who do not seek legitimate social services and utilize drugs and prostitutes. Inspections must be routine and occur city wide. Otherwise, homeless will just move to other areas of the city.

#### **PANHANDLING ERADICATION**

- Person in charge: Sgt. Richard Grimmett and Sgt. Daniel Henning
- Performance Measure: Number of arrest and/or citations for panhandling
- Reporting period: Monthly (to include the name and location)

Day and Evening shift Sector J and Sector L sergeants will coordinate periodic undercover operations targeting soliciting offenses. These offenses primarily occur in the Entertainment District near N. Watson Road in Sector J and Sector L. Officers in unmarked cars will periodically conduct surveillance at known panhandling locations. Marked units will be stationed nearby to cite or arrest offenders. Periodic marked enforcement will also be conducted.

#### **MOTEL MEETINGS**

- Person in charge: Lt. Jennifer White
- Performance Measure: Number of motel participants, improvement programs initiated
- Reporting Period: Quarterly

Quarterly meetings will be held with motel owners/managers fostering cooperation between the police and motels. Statistics will be presented on each property and suggestions for improving the area will be given at each meeting. Problem properties that do not reduce offenses will be identified and handled through the Nuisance Abatement process.

#### **CAR LOT TARGET HARDENING**

- Person in charge: North District Storefront Officer Carrie McIntosh
- Performance Measures: Number of car lot participants, improvement programs initiated, numbers of burglary of vehicle offenses
- Reporting Period: Monthly

Car dealerships along Division Street report scores of burglary of motor vehicle offenses. These offenses drive UCR numbers and provide homeless individuals and criminals in the area targets for easy money. The money that they make from breaking into cars is used to support their drug and prostitution habits. The North District storefront officers will conduct quarterly meetings with the car dealership owners and managers. The storefront officer will make suggestions to individual lots in reference to target hardening and foster a strong coalition among the owners and managers. The goal of the meeting will be to make the owners and managers more responsible for preventing offenses on their properties.

#### **CIVILIAN PATROLS TO REPORT PANHANDLING AND PROSTITUTION**

- Person in charge: Sgt. Os Flores
- Performance Measure: Number of patrols conducted by civilian patrols and their calls resulting in arrest or citation
- Reporting Period: Monthly

Sgt. Os Flores of the Police Department Community Services Division will contact citizen on patrol groups near target areas and coordinate periodic patrols of Division Street and Watson Road. These volunteers will be instructed to call 911 if prostitutes or panhandlers are seen. They will be allowed to check out a cell phone from the North District to utilize for this project.

#### **NARCOTICS ENFORCEMENT**

- Persons in charge: Sgt. Yowell and Sgt. Folkers
- Performance Measures: Number of arrest and quantity of drugs seized
- Reporting Period: Monthly

The narcotics unit will increase open air buys, confidential informant buys, and investigations on Division Street and N. Watson.

#### **HIGH POLICE VISIBILITY TARGET ENFORCEMENT AT PROBLEM LOCATIONS**

- Person in charge: Sgt. Bill Zimmerman and Sgt. David Kiliinger
- Performance Measures: Decrease in calls for service and offenses at problem locations. Successful Nuisance Abatement at locations that refuse to make properties safe. Arrest, citations, and criminal trespass warnings at locations.
- Reporting Period: Weekly-

A 13 month analysis of calls for service and offenses at motels on Division Street revealed that there are five properties with call and offense levels far greater than other motels on Division Street. These motels are: Town Inn, Caravan, Fiesta, OK, and Flags. The beat sergeants will be responsible for directed patrols and target enforcement at high offense locations. The beat sergeants will make entries on CopSolve and have officers enter their activity.

The beat sergeants will seek a dual criminal trespass at OK and Flags as well as Caravan and Fiesta.

### **CODE ENFORCMENT**

- Person in charge: Michael Thomas, Community Services
- Performance Measure: Number of properties on Division and Watson brought into compliance with city codes
- Reporting Period: Quarterly

The North District Store Front Officer will work with a code enforcement officer and conduct property to property inspections along Division and North Watson looking for code violations (for example, over filled dumpsters, high weeds, fire code violations). Violators will be notified and cited per Community Service protocol.

### **TRAFFIC ENFORCEMENT**

- Person in charge: Sgt Pugh
- Performance Measures: Number of accidents on Division St. and N. Watson, number of traffic stops
- Reporting Period: Monthly

Several specific locations along Division Street and N. Watson Rd are high accident locations. Driver's license checks will be situation at or near these high accident locations in order to reduce accidents. Traffic enforcement along Division Street and N. Watson Rd. will be increased as to assist patrol in not allowing, "criminals unfettered access to our roadways" (Assistant Chief Ikner).

### **OFFICER EDUCATION**

- Person in charge: Lt. Tim Canas
- Performance measure: Completion of training by all patrol officers

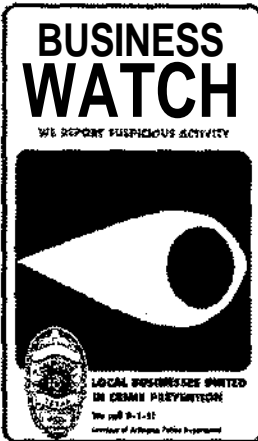
Upon adoption of the above listed city ordinances, the training center will put together online training designed to teach the officers about the new ordinances. In addition, Community Services will submit a listing of the top code violations seen in this area and

provide a brief description of the offense and applicable city code violation. Officers will be expected to utilize the new and existing ordinances to the fullest extent.

JW/jsw1504

# THE CRIME EYE

## Dealerships Working Together



Participate in the Division Street Business Community Watch Group and learn how you can receive the above signs to post on your property.

The original goal of establishing the Division Street Business Community Watch Group was to work together to reduce crime and improve the overall quality of life for your business community. Since January 2007 several dealership owners and managers have actively been involved in this cooperative effort.

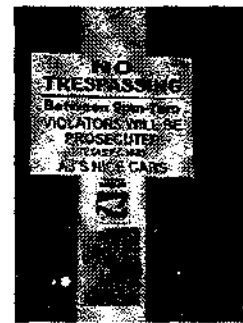
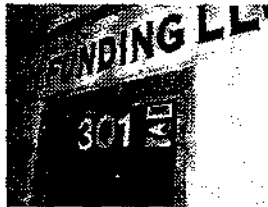
Through attending the quarterly meetings with the Police Department, these dealerships have been able to develop a working relationship with police representatives, learn about recent crime trends and suspects targeting the dealerships, and learn what steps they can take to help reduce crime.

Dealers participating in this effort are showing their unity by displaying "Business Watch" stickers on their property. Several dealers have even taken a proactive step by installing "No Trespassing" signs on their property to assist police officers in contacting subjects found on their lot after hours. Several dealers are currently working on pooling their money together to hire security to patrol their lots after hours.

These are just some of the examples of the progress that is being made in your business community. If you have not

attended one of the quarterly meetings it's not too late! I encourage you to work with us to make this effort a success.

"Coming together is a beginning. Keeping together is progress. Working together is success." (Henry Ford).



### VISION

To achieve a safer community by providing excellent service and involving our community as partners.

## Don't Miss Out!!

### Next Division Street Dealership Meeting

### Thursday, September 20, 2007 @7:00pm

# THE CRIME EYE

The community will benefit when the APD and your dealership join forces.



Participate in the Division Street Business Community Watch Group and learn how you can receive the above signs to post on your property.

Have you ever had a vehicle on your lot broken into? A radio or wheels stolen? A car stolen off the lot or a test drive that never came back?

Many of the car dealerships along Division Street have faced these problems for a number of years. When these crimes occur on your lot, they effect the livelihood of your business.

As the North District

Storefront Officer, I am assigned to specific areas of town to address crime and quality of life issues. Since January 2007 I have been assigned to work solely with the dealerships along Division Street in developing a working partnership to reduce this criminal activity from occurring on your lot.

One goal that has been established for your business community has been to develop the Division Street Business Community Watch (BCW) Group. ABCW Group is a crime prevention program that requires active participation from a group of concerned business owners, managers and employees in a particular area who want to be directly involved in preventing crime and improving the quality of life for their business community. Quarterly meetings will be held to discuss your community and problems that may be affecting your business, along with solu-

tions to those problems. In addition, by attending these quarterly meetings you will receive education on the detection and deterrence of crime, as well as insight into other initiatives that the police department is implementing into your area.

On March 29th the first Division Street BCW Group meeting was held for all the dealerships along Division Street. At this meeting we discussed what a BCW group was and the benefits of being involved in one. Dealers also had the opportunity to meet and speak with patrol officers and supervisors responsible for their area, as well as receive information from our Auto Theft Unit on how investigations are handled and ways they can help prevent vehicle thefts.

We realize that your time is very valuable and you spend many

hours dedicated to your

hours dedicated to your business. Being involved in the Division Street BCW Group requires very little time. It simply requires one hour every few months to meet with other concerned dealers and police representatives to discuss issues affecting your lot.

If we had one person from each of the almost 70 dealerships actively participating in this program, think about the extra eyes and ears out there helping to watch out for your business. If you were unable to attend the March meeting, I strongly encourage you to attend the next meeting on **Thursday June 28th, 1pm at Texans Can Cars, 1911 E. Division Street.** You spend the majority of your day in this business community and are effected by what occurs in it. Why not attend?

## VISION

To achieve a safer community by providing excellent service and involving our community as partners.

### BENEFITS OF BEING INVOLVED IN THE DIVISION STREET BUSINESS COMMUNITY WATCH GROUP

- Extra eyes and ears watching out for your dealership
- Receive training is deterrence and detection of crime
- Develop a partnership with other dealerships &c with JLPD

HOW MANY CARS HAVE BEEN  
BURGLARIZED ON DEALERSHIP LOTS OVER THE  
PAST YEAR? →

READ TO FIND THE ANSWER →

YOU'LL BE SURPRISED! →

## We're On The Web [WWW.arlingtonpd.Or0](http://WWW.arlingtonpd.Or0)

- **Research crime statistics that effect your business**
- **Stay in touch with what's happening in your business community**
- **Receive crime prevention information**
- **Locate the Sergeant and Lieutenant responsible for your business community.**

For questions or information contact:  
Officer Carrie McIntosh #3019  
Arlington Police Department  
North District Storefront Officer  
mcintoshc@ci.arlington.tx.us  
817-459-6940

## Help Clean Up Division Street

When evaluating the overall security of a business, Crime Prevention Officers focus on the three lines of defense; the perimeter of the property, the exterior of the building and the interior of the building. When looking at the perimeter of the property we look for specific things that would attract a subject to that business. In my many contacts with the dealerships along Division Street I found that several dealers are creating an opportunity for subjects to be drawn to

their lot; leaving vehicle parts, equipment and debris laying in plain view on the lot.

Although you may feel that leaving items on the lot is not directly related to crime, from a crime prevention standpoint the two are closely related. The goal of crime prevention is to "harden the target", which requires taking steps to make it harder for a suspect to come onto your lot and have the opportunity to commit crimes. By removing equipment, parts and debris from your lot you

are taking a step in making it harder for criminals to have the opportunity to commit crime.

In addition to aiding criminal activity, leaving junk parts, debris, and garbage on your lot is also a city ordinance violation, Nuisance Chapter 33, Section 2.01 (Unclean Premises).

Please do your part to clean up Division Street and "harden the target" by removing any debris, junk vehicle parts and equipment from your lot.

### Additional tips to help "harden the target"

- Repair any damage to a fence that might create easy access to the lot
- Use padlocks with internal shackles to help prevent them from being cut
- Eliminate dark spots on your lot by having adequate lighting
- Have adequate deadbolt locks on all exterior doors
- Keep vehicle keys in a secure location during and after business hours
- Participate in APD's Operation JD program by engraving valuables with serial #'s and ID #'s.

I ask each of you to answer the following question: Over the past year, how many cars among the 70 car dealerships along Division Street have been broken into either through force or through an unlocked door? When I posed this question to the dealerships in attendance at the March 29th meeting, the general response was "hundreds." The answer is 41 - Forty-one cars out of hundreds parked on the 70 lots had radios or other items stolen from them within the past year. Hard to believe? Well, when I researched the crime statistics for your business community I, too, was quite shocked when I found that only 41 cars had been burglarized. After my conversations with many of you I was expecting that number to be much, much higher. Many of you have told me countless stories of cars being broken into, radios being stolen, dashes being damaged or wheels being stolen off the cars, but the crime statistics are not supporting that. The detectives who investigate the reports you file have expressed similar experiences of dealerships advising them that they have had numerous cars burglarized, but the statistics show only 1 or 2 as being reported.

The fact is that the majority of you are experiencing vehicle burglaries, thefts and criminal mischief to your vehicles, however; many of you are not reporting these offenses when they occur. The police department reviews these crime statistics and calls for service on a daily basis to track where, when and what kind of crimes are occurring, as well as where resources and officers need to be directed in order to address these crimes. If crimes are not being reported, then our crime statistics for your business community are not accurate. If the crime statistics are not accurate, then we are not able to get you the help that you need. We ask that each of you call 911 and report all crimes that occur on your property, whether you are claiming it on insurance or not. If the crime statistics are not reflecting what is really occurring on your lots, then we are not able to effectively address the issue.



"TWO HEADS ARE BETTER THAN ONE, BUT MORE HEADS WILL YIELD EVEN BETTER RESULTS"

HAVE AN IDEA OF WHAT WOULD HELP IMPROVE YOUR BUSINESS COMMUNITY?

CONTACT ME AND LET ME KNOW!

**Dealerships are hiring security.  
Interested in being a part of it?**

**Contact:**

**Walid Joulani**

**DFW Auto Ranch**

**812-265-3299**

**joulani4@aol.com.**

For questions or information contact:

Officer Carrie Moore #2019  
Arlington Police Department  
North District Storefront Officer  
carrie.moore@arlingtonx.gov  
817-227-6374 (pager)

The Division Street Business Community Watch Group is actively working to improve the overall quality of life for you, your employees and your customers. Over the last couple of months a few businesses have been "tagged" with graffiti on their property.

Grffiti sheds a negative light on a business community. If not quickly removed, graffiti can give the impression that no one cares about the business or community; therefore, attracting further criminal activity to the area.

Promptly removing graffiti sends a message to the vandals that you care about your community and can discourage them from returning because their "tag" will not be seen by others.

This City of Arlington's Graffiti Abatement Unit works to remove graffiti from public and private property, at no cost to you. If you observe graffiti on your property or in your business community, please promptly contact the Code Enforcement, Nuisance Abatement Unit at 817-459-6177 for removal.

Let's send the message that we will not tolerate graffiti in our community!

**Ever wonder what happens after you file a police report?**

A vehicle on your lot is burglarized. The radio is stolen. You call 911 and file a police report. Ever wonder what happens after that?

Once you file an offense report with the police department it is assigned to a detective for further investigation of any possible leads in the case. Detectives utilize many investigative tools such as interviewing witnesses, reviewing any security footage that might be available, or reviewing any crime scene evidence left at the scene.

Another main tool that detectives use during their investigation is to follow up with local pawn shops to see if the stolen item has been pawned, which they frequently are. In order to effectively do this, detectives must have identifying information of the radio, DVD player, or item that was stolen. Identifying information includes brand name, model name, color or serial number,

I recently spoke with one of the detectives who expressed his frustration with dealerships not being able to provide this

valuable identifying information to aide in the investigation. If the detectives do not know what kind of radio was stolen, they can not investigate the offense further. Providing the brand name, model name or serial number can greatly increase the chance of being able to solve the vehicle burglary that is committed against your business.

I encourage you to continue to report all offenses that occur on your lot, as this helps us get you the officers and resources you need.

I would also encourage you to try to keep some type of inventory of the radios or electronic items that are in your vehicles. Taking a few minutes to write down the brand name or serial number can go a long way if that radio is ever stolen.







# ARLINGTON POLICE DEPARTMENT

## COMMERCIAL SECURITY SURVEY



Business Name \_\_\_\_\_ Patrol District \_\_\_\_\_  
 Address \_\_\_\_\_  
 Owner/Mgr \_\_\_\_\_ Business Phone \_\_\_\_\_  
 Survey Date \_\_\_\_\_ Officer \_\_\_\_\_

### I. PERIMETER AREA

		North (H)	South (S)	East (E)	West (W)	
V. Property	1. Remove equipment, vehicle parts or items from property grounds and place in a secured building.	N/A	H	S	E	W
	2. Other _____	N/A	H	S	E	W
Fencing	1. Repair or replace fence	N/A	H	S	E	W
	2. Lock gate using a padlock with a case hardened steel body & shackle, locks heel & toe, key retaining feature	N/A	H	S	E	W
	3. Other _____	N/A	N	S	E	W
Lighting	1. Add additional lighting	N/A	N	S	E	W
	2. Repair or replace lights	N/A	N	S	E	W
	3. Other _____	N/A	N	S	E	W
■	1. Trim away from light; trim back, cut branch(es)/weeds	N/A	N	S	E	W
	2. Trim shrubbery 6-9" below windows, 18-24 inches away from all entrances and exits	N/A	N	S	E	W
	3. Trim tree branches away from building	N/A		S	E	W
	4. Eliminate _____	N/A	x	S	E	W
	5. Other _____	N/A	x	S	E	W

### II. BUILDING EXTERIOR

Doors	1. Replace with solid core wood or heavy gauge metal door	N/A	N	S	E	W
	2. Reinforce the strike plate on the door frame	N/A	N	S	E	W
	3. Install a jimmy guard on the exterior portion of the door frame	N/A	N	S	E	W
	4. Pin exterior hinges	N/A	N	S	E	W
	5. Other _____					
Locks	1. Install a single cylinder deadbolt with 1 * throw, steel pin insert and cylinder guard	N/A	N	S	E	W
	2. Repair locking mechanism	N/A	N	S	E	W
	3. Other _____	N/A	N	S	E	W
Windows	1. Install auxiliary window locks (un-keyed) or pin windows	N/A	N	S	E	W
	2. Remove obstructions from windows	N/A	N	S	E	W
	3. Other _____	N/A	N	S	E	W

**III. BUILDING INTERIOR RECOMMENDATIONS**

<b>Key Control</b>	1. Re-key locks upon termination/ resignation of employee or if lost or stolen	Recommend	Current Practice
	2. Keep vehicle keys in a secure location	Recommend	Current Practice
	3. Other _____		
<b>Alarms</b>	1. Interior (audible/silent, motion sensors, pressure pads)	Recommend	Current Practice
	2. Exterior openings (doors, windows, vents)	Recommend	Current Practice
<b>Operation ID</b>	1. Inventory all valuables (computers, printers, copiers, etc)	Recommend	Current Practice
	2. Engrave items with TX DL & serial number	Recommend	Current Practice
	3. Video tape or take photos of valuables	Recommend	Current Practice
<b>Miscellaneous</b>	1. Remove aftermarket face plates	Recommend	Current Practice
	2. Remove after-market wheels or install wheel locks	Recommend	Current Practice
	3. Lock vehicle doors	Recommend	Current Practice
	4. Park vehicles that are targeted for parts near the front of the lot.	Recommend	Current Practice

**FURTHER EXPLANATION OF RECOMMENDATIONS:**

Perimeter.

- a. Items, including vehicle parts and equipment, tying around the property can attract a thief. These items can also be used to break a window.
- b. Wooden or soft wood fence obstructs visibility and can conceal intruders. If you have one, secure the fence and a gate within the fenced area to compensate for the lack of visibility.
- c. Keep fence gates locked. Use a high quality case hardened steel padlock with a hidden internal shackle to help prevent the lock from being cut.
- d. Consider high efficiency lighting such as low sodium vapor, spotlight, and mercury vapor with an automatic timer or photoelectric cell.
- e. Keep your present lights in working order and turned on after dark. Bulbs should be of sufficient wattage to illuminate all areas of the property.
- f. Ensure lights are installed high enough that they can not be easily accessed from the ground.
- g. Keep your shrub trimmed low to prevent easy concealment by an intruder. Consider using prickly type hedges as an additional security barrier.
- h. Large tree branches should be trimmed away from the building to prevent someone from gaining access to the roof.
- i. Ensure that the address is clearly visible

Exterior

- a. Exterior hollow core doors do not provide a high enough level of security and should be replaced with a solid wood or heavy gauge metal door.
- b. Reinforce strike plate with your door with longer screws (3-4" screws) and a longer strike plate. Check the door bolt to see how far it is extending into the frame.
- c. Jimmy guards conceal the lock from the exterior preventing the door from being pried open.
- d. Pinning hinges that are exposed to the exterior will prevent the hinges from being removed, therefore allowing for the door to be removed.
- e. Installing an auxiliary window lock or pinning the window helps prevent it from being raised. Due to the fire hazard, never use keyed window locks.
- f. Windows should be clear from obstructions to allow natural surveillance.
- g. Ensure all doors and windows are locked at the close of business.
- h. Keep bay doors down and locked when unattended.
- i. Secure storage building doors and windows. Equipment and vehicle parts are targets of thieves.

Interior Controls

- a. Maintain control of keys to building and vehicles and limit their use by other people. Never leave keys inside a vehicle.
- b. Consider using a safe to store vehicle keys and valuables kept after hours.
- c. Enroll in Operation I.D. by engraving your TX driver's license number and serial number on office property. Engravers can be borrowed from the Arlington Police Department.
- d. Record brand name, model and serial numbers of your office property to aid in recovery if stolen.

**OTHER COMMENTS:** \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

# texas Dealer

MARCH 2007

The official *publication* of the Texas Independent Automobile Dealers Association

[www.txiada.com](http://www.txiada.com)



While You Were Sleeping...

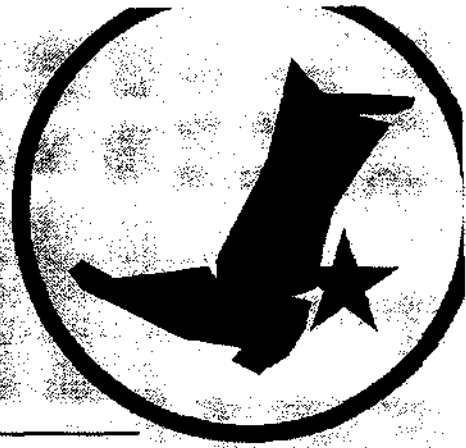
Lot Security-  
how much is enough?

**In This Issue:** - Michael W. Dunagan on Withholding Wages  
- State President Bill Dobbins on Peer Recruitment

# Lot Security

## How Much Is Enough?

by Danny Langfield  
Editor, Texas Dealer



Your lot is your kingdom. While inventory value may vary from year to year, one thing remains constant: that lot is your business' lifeblood. And protecting that investment is a top priority for every used car dealer in Texas. But, like everything else in business, a cost/benefit analysis must be done in order to determine how much security is a sound investment and how much is overkill. After all, everyone would love to have an armed regiment standing guard over their vehicles 24/7, but armed regiments tend to be a tad out of the price range of most independent dealers. So where do you draw the line? What techniques and investments are most cost-effective while still acting as genuine deterrents to crime?

The *Dealer* visited with several dealers across the state to learn a little about what were the most common problems they had with security, as well as discover what methods they employed to deal with those issues.

"We have a six foot fence with three rows of barbed wire around the whole lot, lights and a dog. Both gates have locks and we park our biggest vehicles across them at night," said Rachel Ramos of Wahoo Motors in Corpus Christi. "But even with a fence and a dog I have had persons cutting my fence to get registration stickers and/or inspection stickers, so I leave all my car doors open to avoid the window breakage. If the car stereo

is gone, so be it, I don't sell cars for their stereos. I try to meet most of the neighbors in the area, and they watch out for us. We haven't had a break-in for over a year."

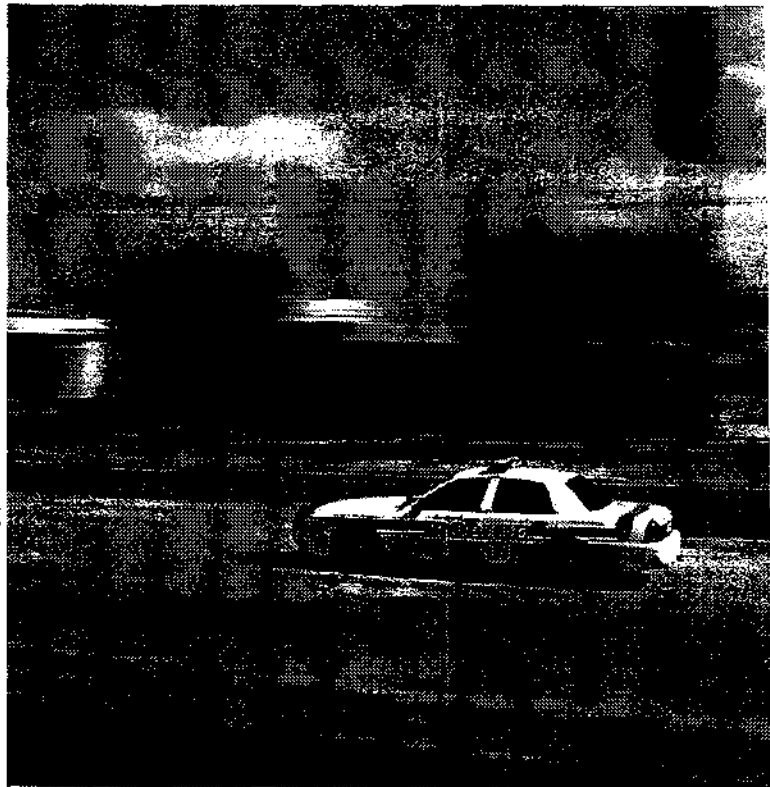
Most dealers we heard from agreed that stereos, tires, rims and registration stickers were the most common targets for thieves.

"We lose wheel covers from time to time," stated Red Carpet Auto Sales owner Mark Brown. "I've been in the car business since 1981, and the best thing I ever did to all but stop theft at night was to install three signs at each location that say, 'Smile you're on camera.' We have no security cameras - and virtually no more theft!"

Certainly a cost-effective solution. Implementing more concrete measures, Chris Knox described his investments and their rough costs for his Auto Co. of Dallas dealership: "We have installed security cameras with remote access, an eight foot tall iron fence, a monitored alarm with

wireless backup (in case they cut phone lines), and good lighting. The cameras were \$5000, fence \$8000, lights \$6000 and the alarm was installed free of charge with a \$60/month fee to monitor."

John Freeman of Galena Park Motors also wanted an extensive protection system, and he found a way to save a few dollars at the same time. "About a year ago someone was breaking into cars on our back lot. We worked with our police department and they sug-

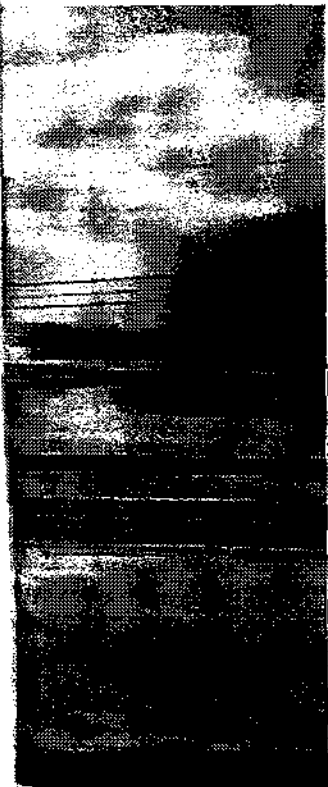


gested we put a camera system in. We did so and the thefts stopped. The camera system we have works great day or night. I have about



\$3000 in our system, but cost can depend on who installs the equipment. I had a company come out and bid the job and they quoted me around \$20,000. I bought a DVR and eight cameras and we installed it. I paid wholesale for all of it. The same system would normally cost about \$11,000. We really don't need it monitored because if anything is missing we can review it, put it on disk and give it to the police department."

Dealers often feel that they are virtually alone in the fight to protect their assets and property. They believe that local authorities commonly lack title resources, time and inclination to combat the vandals and thieves who target independent dealer lots. But police in the north district of



Arlington have instituted a program they hope will help change that perception - and bring down crime rates as well. Storefront

Officer Carrie McIntosh is heading up an initiative designed to bring police and dealers together in an effort to curb criminal activity

interested in attending cart call ft North Division offices at 817.459-5700.

TIADA members in other eitie;

"I try to meet most of the neighbor in the area, and they watch out for us. We haven't had a break-in for over a year."

-Rachel Ramos, Wahoo Motors

along a section of Division Street, where about 70 used car dealerships are located. Officer McIntosh said that she works with dealers on a security technique called target hardening - implementing measures to make lots less of a target. Arlington North Division will also be conducting a security survey of each dealership in the area, which will include doing an analysis of existing conditions at each lot.

"One reason for this initiative is to get dealers talking to each other," McIntosh said, "We want to meet with the dealers on Division on a regular basis, provide crime prevention techniques and get them communicating, watching out for each other."

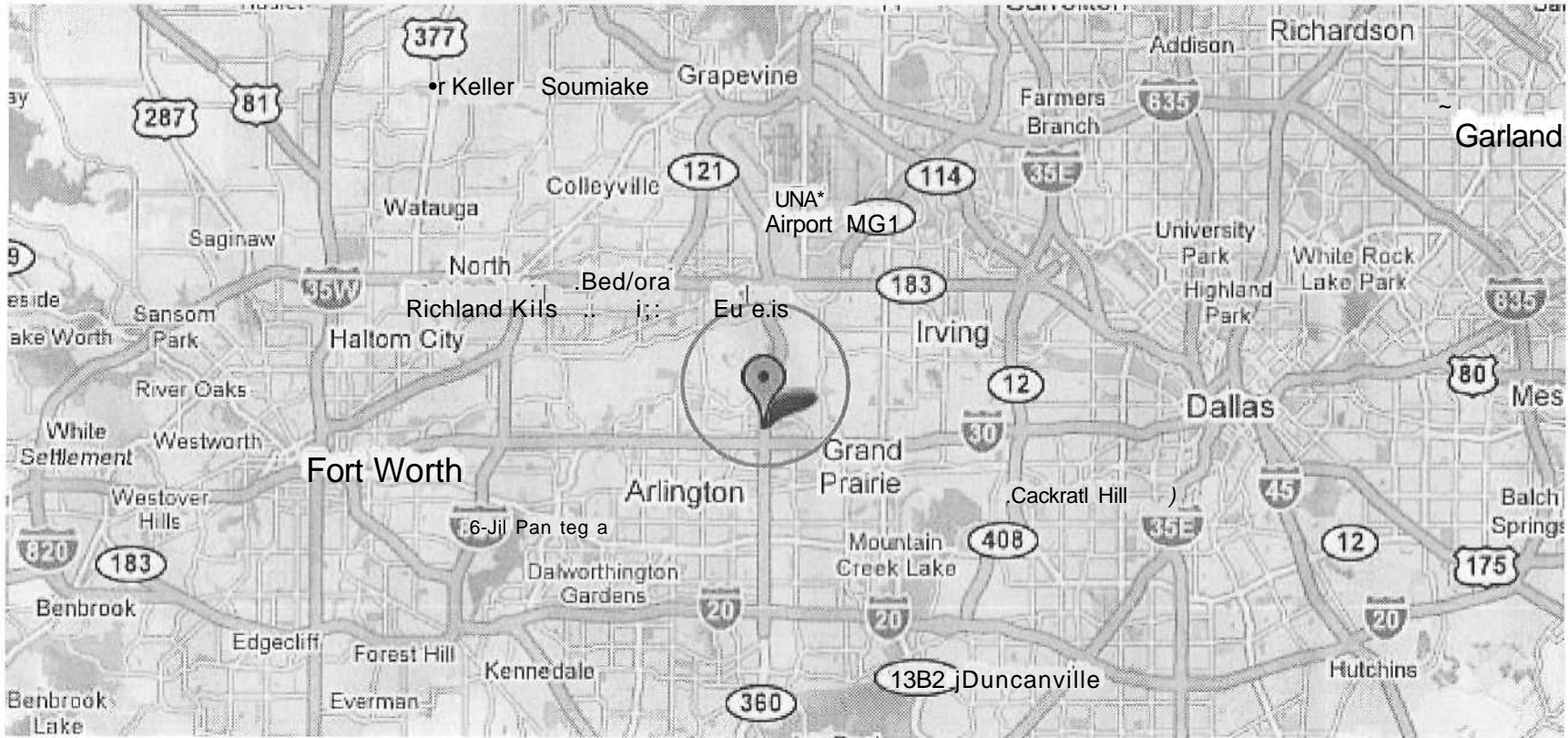
Officer McIntosh is scheduling a meeting for sometime in March to bring the Arlington North Division police and Division St. dealers together. Any readers

may be interested in following the lead of Arlington in bringing some local organization and synergy with police to the fight against crime. If you have a local chapter in your area and you think an initiative like this might be effective for you, contact your local chapter presidents (a list of local chapters can be found on pg. 19). If you don't have a local chapter nearby, this might be a galvanizing issue that could help get one started. For information on how to form your own local chapter, contact the TIADA state office at 800,442-5944.

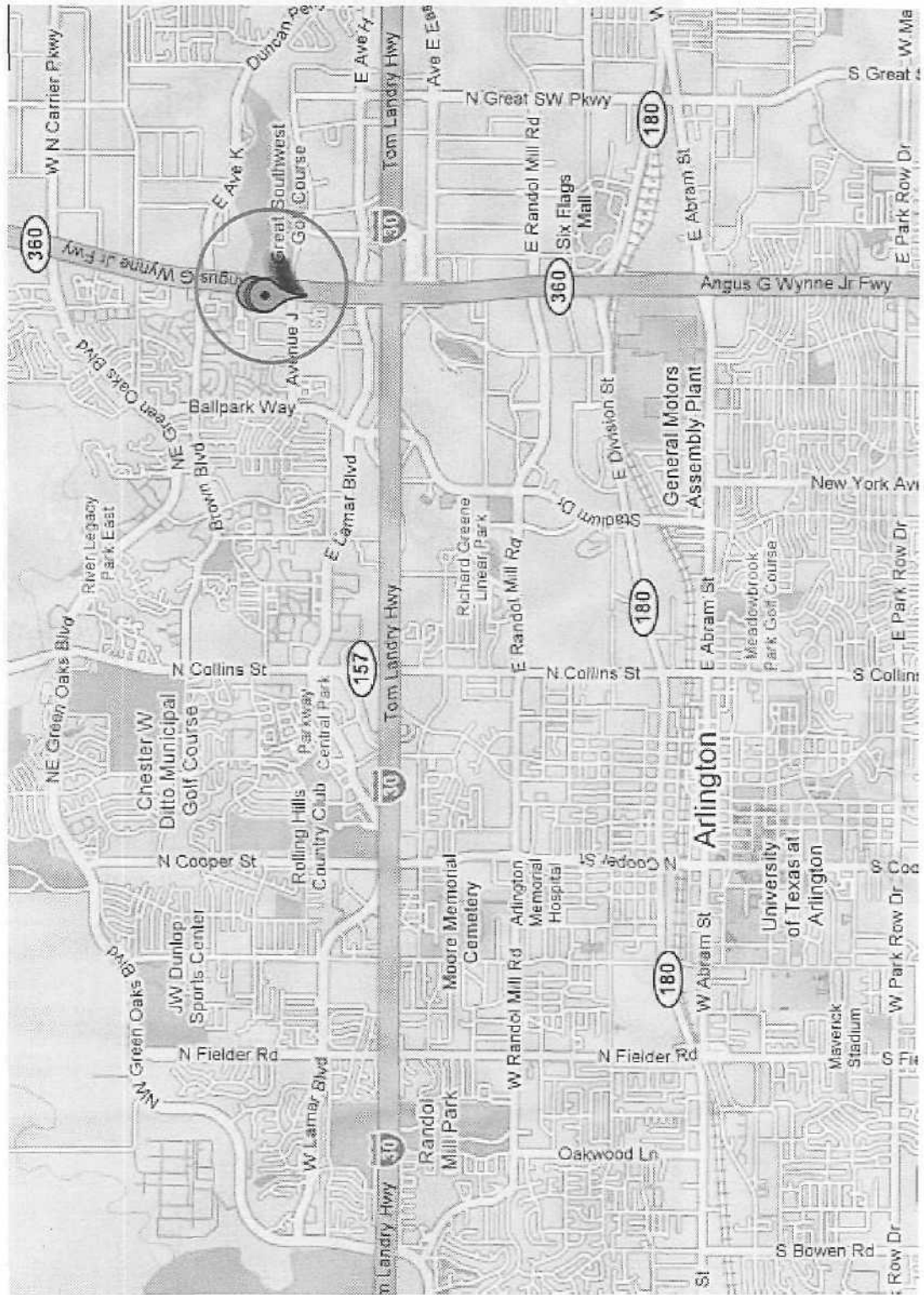
So if you're one of the bad guys out there and you're planning a caper for one of our dealerships, keep in mind this little warning from Chris Knox:

"Don't come around here looking for trouble - I forgot to mention the handgun permit and .45 pistol."

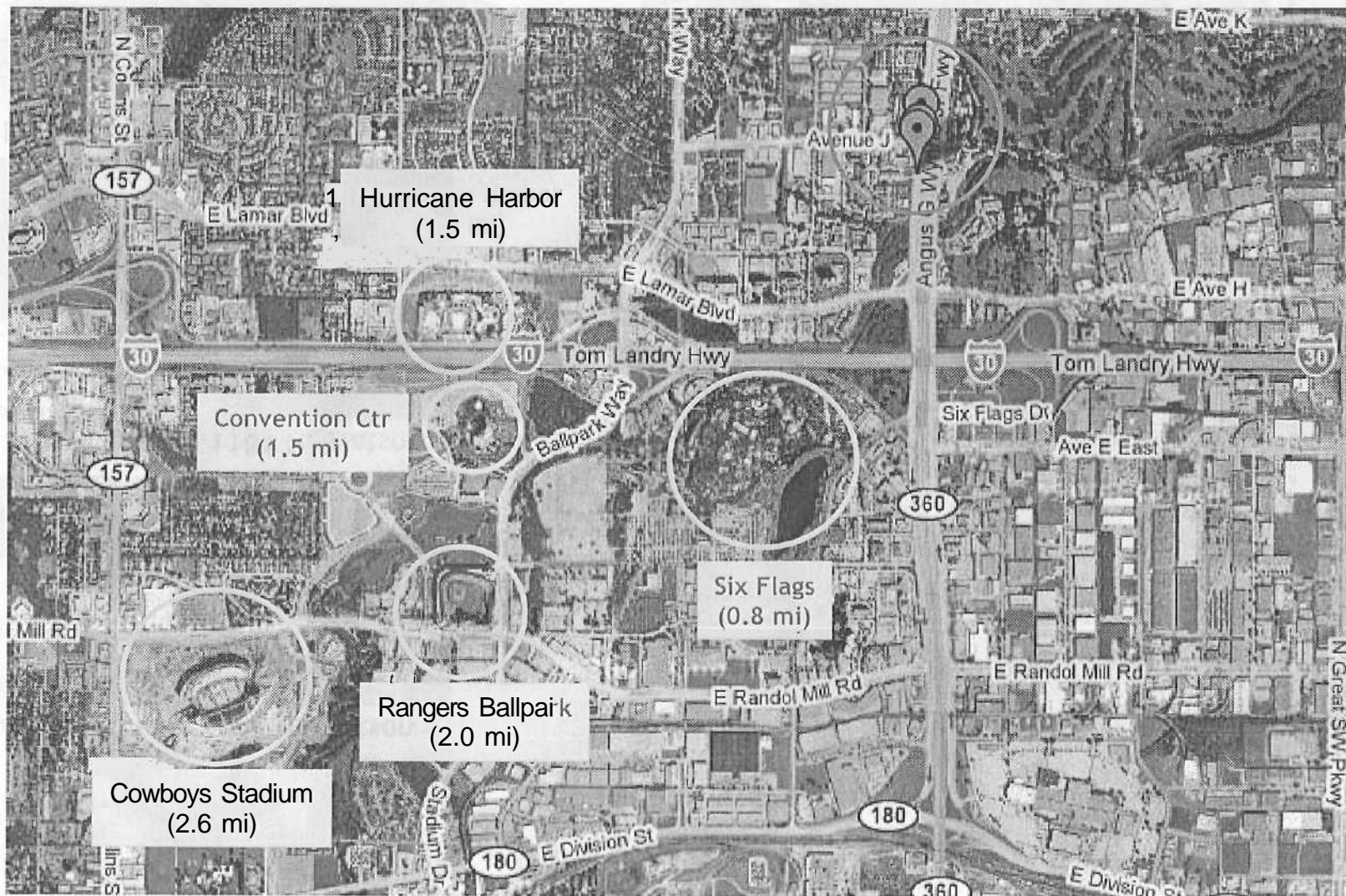
# N. Watson Motels (Regional view)



# N. Watson Motors (Local view)



# N. Watson Motels (Proximity to Entertainment Venues)



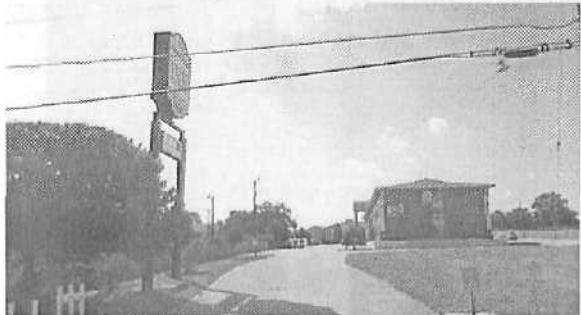


# N. Watson Motels (Street view)

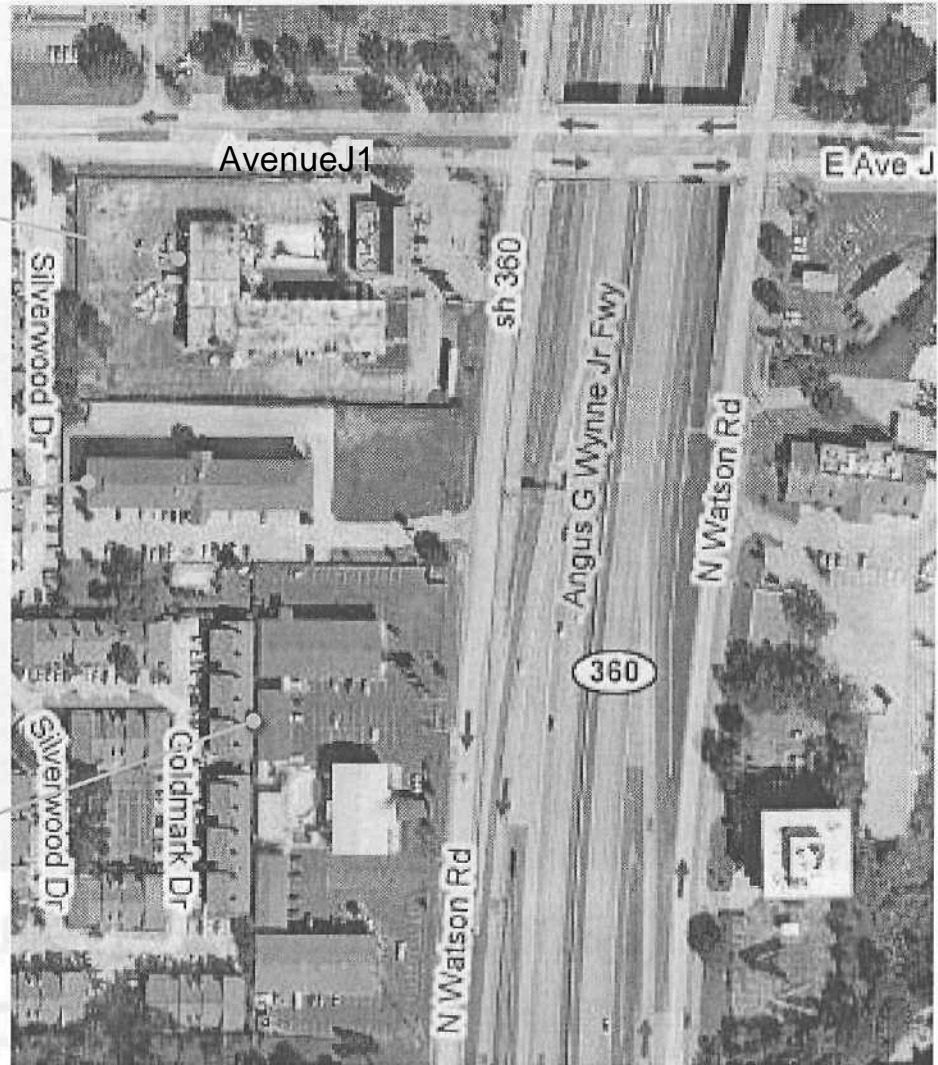
Arlington Inn, 1195 N. Watson



American Inn, 1181 N. Watson



Executive Inn, 1175 N. Watson



N: Watson Rd  
Code & Fire Inspection Violation Data: Jan 2005 - April 2008

1175 N.Watson		
1/26/2005	16 Violations	No Citations
2/7/2006	28 Violations	1 Citation
3/6/2007	All Violations Corrected	
4/18/2007	6 Violations	1 Citation
6/7/2008	All Violations Corrected	
1/23/2008	1 Violation; C/O Name Change	
1181 N.Watson		
1/26/2005	12 Violations	No Citations
1/31/2005	8 Violations	
2/23/2005	All Violations Corrected	
2/11/2005	6 Violations	
4/1/2005	1 Violation	
4/11/2005	3 Violations	
5/26/2005	Citizen Complaint 8 Violations	
6/13/2005	All Violations Corrected	
11/21/2005	Citizen Complaint	2 Citations
2/7/2006	52 Violations	1 Citation
3/6/2006	46 Violations	No Citations
3/14/2006	Follow Up	7 Citations
4/21/2006	C/O Name Change	
4/27/2006	All Violations Corrected	
4/11/2007	26 Violations	4 Citations
6/18/2007	AH Violations Corrected	
12/11/2007	3 Violations	2 Citations
4/3/2008	Court Order Follow Up	1 Citation
4/7/2008	Court Order Follow Up	
1195 N.Watson		
1/26/2005	5 Violations	
2/23/2005	Follow Up	
2/25/2005	All Violations Corrected	
2/7/2006	19 Violations	1 Citation
3/6/2006	Follow Up	1 Citation
3/8/2008	All Violations Corrected	
11/17/2006	31 Violations	
3/20/2007	Complaint from State; Issued Notice	
3/21/2007	Violation Corrected	
4/11/2007	64 Violations	5 Citations
6/5/2007	Follow Up	3 Citations
6/6/2007	Engineers Report; 2&3 Ordered to Evacuate by AFD	
6/15/2007	Letter of Intent to demolish	
9/5/2007	76 Violations	
12/1/2007	Building Demolished	

North District L Plan Talking Points

(Note: These are not comprehensive to the plan but address potential pitfalls)

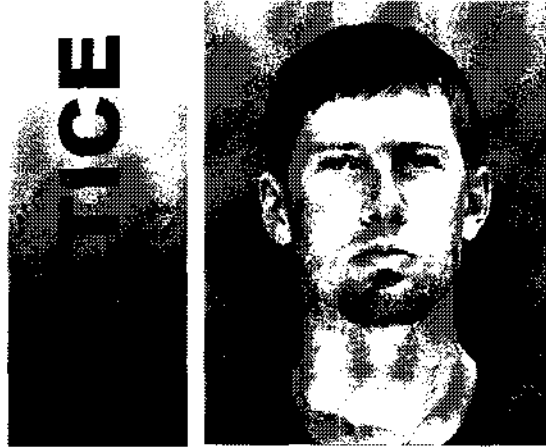
Division Street has been plagued with problems for years. Why are you just now responding to them? Is it because of the Cowboys/Superbowl? Are you only cleaning this area up because of the Cowboys/Superbowl?

- At any time, the Arlington Police Department has a large number of initiatives that are specifically designed to address the issues and problems in a certain geographic area
- The issues that we respond to are driven by the citizen complains and our own observations and measurements/statistics
- We're not "*just now*" responding to problems on Division Street. Unfortunately, all the tactics we've tried in the past have not worked. So we've chosen to become a lot more aggressive and innovative in the strategies we're using.
- In the past, we targeted our resources with initiatives that included heavy traffic enforcement and covert operations and displaced dope. We were responding to some of the symptoms and we're not really getting to the root causes of the issues. So we have to have a bigger-picture perspective.
- The crimes in the Division/Waston area are all interrelated, so we have to have a coordinated effort and we have to attack the problems from all fronts.
- Part of our strategy has been to encourage activities in those areas that are more conducive to growing businesses instead of catering *to* criminal activity. That's why one of our tactics now is putting pressure on businesses to partner with us so their business can be part of safe neighborhoods and healthy communities, as opposed to being a beacon for criminal activity. This helps improve the quality of life for people in that area and the city as a whole.
- One of our goals *is* to have a safe entertainment district, but these crimes don't adhere to boundaries. These crimes are filtering into the surrounding neighborhoods and we have stakeholders and residents now who are partnering with us to tackle the problems to keep their community safe.



You were recently arrested by Arlington Police for Prostitution. Please visit the public information site below for **URGENT PROSTITUTION RELATED HEALTH INFORMATION.**

Center for Disease Control  
Website; [www.cdc.gov/std](http://www.cdc.gov/std)  
1-800-CDC-INFO



City of Arlington Police Department

620 W. Division St.  
Arlington TX 76011

PLEASE  
PLACE  
STAMP  
HERE

- Name -  
- Address -  
Arlington, TX 76012



# Arlington Police



## Prostitution-Related Arrests

June 1, 2007



Cesar Lopez Solis,  
Arrested 06/01/07  
at 900 E. Division  
for prostitution.



William Gonzales,  
Arrested 06/01/07  
at 900 E. Division  
for prostitution.



Alonzo Ames,  
Arrested 06/01/07  
at 900 E. Division  
for prostitution.



Jose Rangel,  
Arrested 06/01/07  
at 900 E. Division  
for prostitution.



Adolfo Hernandez-  
Reyna Arrested  
06/01/07 at 900 E.  
Division for prostitu-  
tion.



Majuan Johnson,  
Arrested 06/01/07  
at 900 E. Division  
for prostitution.



Mario Mejia,  
Arrested 06/01/07  
at 900 E. Division  
for prostitution.



Steven Pettis,  
Arrested 06/01/07  
at 900 E. Division  
for prostitution.



Miguel Padilla,  
Arrested 06/01/07  
at 900 E. Division  
for prostitution.



Phillip Stenberg,  
Arrested 06/01/07  
at 900 E. Division  
for prostitution.

Individuals pictured on this site were arrested in the City of Arlington for a prostitution related offense, but by law are innocent until proven criminally guilty in a court of law. Photos are removed after 180 days. Information on public health concerns and combating prostitution can be found at [www.cdc.gov/std](http://www.cdc.gov/std).

Arlington Police Department  
620 W. Division St.  
Arlington, Texas 78011  
Phone: 817.459.5333 or 817.459.5624  
Fax: 817.459.5738



MEDIA RELEASE  
For Immediate Release

June 6, 2007

Arlington Police Tackle North District Problems with Multiple Strategies

ARLINGTON— Starting today, the Arlington Police Department will post an online list and photos of men and women arrested for prostitution each month. The list at [www.arlinfftonpd.org](http://www.arlinfftonpd.org) is the latest tactic designed to address prostitution, narcotics and other crimes and quality of life issues in the area of Division Street and Watson Road.

North District Deputy Chief Jaime Ayala said the multifaceted approach is part of an ongoing, citywide effort to revitalize the City's neighborhoods and rid the area of criminal activity.

"This proactive effort is driven in part by complaints from business owners and residents and by an increase in visible public disorder," Deputy Chief Ayala said. "In the past couple of years, some very active *chizm*, groups have formed. With their partnership and support from the businesses, we can see our neighborhoods flourish."

Arlington Police are also mailing postcards to anyone arrested for prostitution. The postcards include the arrestee's photo and a toll-free number and website for information from the Center for Disease Control on sexually transmitted diseases. About 100 postcards from arrests since December 2006 have already been mailed, (See below/attached for sample postcard.)

Another component of the North District initiative involves building a coalition with the 69 vehicle dealerships on Division Street that have become targets for burglaries of motor vehicles. "All 69 dealerships reported only 41 motor vehicle burglaries from March 2006 to March 2007," Deputy Chief Ayala said. "We felt the crimes were underreported so we explained to the dealership owners the importance of reporting crimes to give us an accurate picture of the situation so we know where to dedicate resources." Since March 30, 2007, 23 motor vehicle burglaries have been reported.

Other components of the comprehensive approach include:

- Fostering relationships with Division Street hotels and motels to collaborate to address quality of life issues such as prostitution and narcotics use through e-mail groups and regular meetings. One idea is to require identification from guests who previously had complete anonymity during their stay, which prevented police from investigating if crimes occurred on the property.
- Researching innovative ordinances used around the country, such as loitering for the purpose of prostitution and "prostitution mapping," which creates exclusionary zones for people convicted of prostitution charges (either as a "john" or prostitute) and makes their return to that area subject to a criminal trespass arrest.
- Coordinating with the city's code enforcement operations and training police officers to recognize and take action on code violations such as unclean premises and dilapidated fences.

- Working with the Tarrant County District Attorney's to seek harsher sentences for repeat offenders in the area,
- Targeting aggressive panhandling with new ordinances and a public education campaign that encourages donors to give to reputable charities that can appropriately distribute funds.

Last year, Arlington Police posted a "high crime area" sign near three Watson Raid motels that were experiencing a disproportionate amount of violent crimes, calls for service, drug activity and prostitution. The approach drew public and media attention. Area businesses, including other hotels, supported the effort. Two of the motels are in the nuisance abatement process; the other has complied with some of the Department's recommendations and their activity is constantly being reviewed,

A PowerPoint presentation including this information and more is available below.

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This press release was prepared by Media Relations Office staff:  
Lt Blake Miller. 817.459.5333  
Christy Gilfour. 817.459.5624

MOTELS

# Arlington

# Arlington sign warns drivers of high crime drivers of high crime

STOR-TELEGRAM

ARLINGTON — Along a quarter-mile stretch of Texas 360, a large sign juts out greeting visitors who may frequent the motels in the area.

Its big yellow letters flash: "High crime location," then "Report any activity" and "Call 911."

Police say the sign is needed to let people know about the rampant crime in the area.

The motel operators say the police are just trying to run them out of town.

"We have only one guest," said Debbie Patel, the operator of the Arlington Inn, as she pointed to her check-in list. "They are jeopardizing our business."

According to the Police Department's Web site, police have served 37 felony warrants and made 37 arrests for criminal trespassing since April 1, 2005, in the 1100 block of Watson Road, where the three motels are located.

STAFF WRITER NATHANIEL JONES  
REPORTS 11B



LAW ENFORCEMENT

H-11-06

# Crime warning sign draws innkeepers' ire

• Since April 2005, police have responded to more than 100 drug offenses in the 1100 block of Watson Road, which is where the three motels are located.

By NATHANIEL JONES  
STAR-TELEGRAM STAFF WRITER

ARLINGTON — Police are using a new approach to fighting crime along a quarter-mile stretch of street near Texas 360. An electronic sign warns

that this is a "High crime location." It urges people to "Report any activity," then "Call 911." The area, home to three motels, extends from Avenue J south to Lamar Boulevard.

### WHAT DO YOU THINK?

Post a comment on this report at [vmw.star-telegram.com](http://vmw.star-telegram.com)

"We feel compelled to let people know that right now at this location, there is high potential for violent crime, drugs and prostitution," Deputy Police Chief Jaime Ayala said. "If



STAR-TELEGRAM/BRUCE MAXWELL

An electronic sign warns passers-by of a "high crime location" off Texas 360 in Arlington. Police say they are letting residents know about high potential for crime there, but operators of two of the three motels along the road say that police are trying to run them out of business.

M/S<<flMOTI-XSon9B

ix 11-A

## Motels: Warning sign is said to threaten business

### CONTINUED FROM 1B

these offenses are occurring, then people need to be aware of it."

Two of the motel operators say police are trying to run them out of business.

"They aren't doing their job so it's easier for them to blame me for the crime in the area," said Nick Patel, who owns the former Super 8 motel, which is changing its name. The warning sign was installed April 5 directly in front of his motel.

"We're selective about who we lease to, but we have little control on what they do behind closed doors," he said.

According to the Police Department's Web site, police have responded to 107 drug offenses, served 37 felony warrants and made 37 arrests on suspicion of criminal trespassing since April 1, 2005, in the 1100 block of Watson Road, where the three motels are. They are the AA Executive Inn, the Arlington Inn and Patel's motel. A combined convenience store and gas station is on the same block.

It isn't clear whether the sign, about the size of a highway sign, is stopping crime. On one recent weeknight, people walked up and down the front-

age road.

Ayala said some visitors aren't aware that at night they'll be approached by prostitutes and drug dealers.

He said the Police Department and the city have tried to work with the three motel owners for months to clean up their properties and add lighting.

But, he said, there has been little compliance.

Patel said the city has issued his motel citations amounting to about \$50,000.

Patel called the violations "ticky^e.k" and said the inspection's were just, an excuse

to harass him and his customers.

"You're not enforcing the law if you are harassing law-abiding citizens," he said. "What law-abiding customer is going to rent from me if they know the police is going to be at their door every morning?"

Debbie Patel, who is not related to Nick Patel, described her Arlington Inn as a ghost town.

"We have only one guest," said Patel, pointing at her check-in list. "They are jeopardizing our businesses."

Nathan Jones, (817) 548-5414  
[njones@star-telegram.com](mailto:njones@star-telegram.com)

## Police's crime fight makes motel feel unsafe

Arlington: Officials think tourism; owner fears being driven out of area

12:00 AM CDT on Sunday, May 28, 2006

By JEFF MOSIER / The Dallas Morning News

ARLINGTON - Police knew something was wrong last year when a tourist asked for an escort from his motel room to his car.



Photos by BRIAN HARKIN/DMN

A sign near AA Executive Inn and two other Arlington motels cautions motorists traveling on this strip of the State Highway 360 service road, just north of Interstate 30.

The man and his family had come to Arlington for a weekend of riding roller coasters at Six Flags Over Texas or watching baseball at Arneriquet Field. What they found were prostitutes and drug dealers cruising for customers outside their motel room northeast of the city's entertainment district - less than a mile from the city's marquee tourist attractions.

For a major tourism center and the future home of the Dallas Cowboys, that's a powerful incentive to act.

"I cannot afford for people who come to Arlington and spend their tourist dollars to feel unsafe," said Deputy Police Chief Jaime Ayala. "We need to make sure that businesses are being held accountable and are being responsible to provide safe environments."

But a nine-month crackdown on crime in the 1100 block of North Watson Road has led to a verbal battle between police and one motel owner about who's responsible for the crime and how to fight it. The owners of all three motels in that block also face the possibility of being shut down for a year if the high crime rate continues and they refuse to cooperate more fully with police.

By any definition, Chief Ayala said, that stretch of Watson Road is a dangerous place. According to police records, police have received 2,079 calls for service in that block from January 2005 to late April this year. The motels accounted for 1,600 of those calls, an average of 100 a month. There also have been at least 33 drug offenses, four sexual assaults, 11 robberies and 11 assaults at or near those motels during the same period.

In the last few months, police have maintained a constant presence in that stretch of the State Highway 360 service road, and the motels have been hit with surprise fire and code enforcement inspections. The city also placed an electronic sign along the road, warning of high crime in the area.

Nick Patel, owner of American Inn & Suites, said that police officers have harassed his customers and warned them not to stay there. He's also angry that the sign - which was removed after 40 days - was posted in front of his motel.

"They're trying to drive me out of business," he said.

Mr. Patel said he believes the city wants all three motels - which cater to lower-income travelers - to go away to make room for more upscale developments targeting Cowboys fans.

Decline in business

Meanwhile, Mr. Patel said he's struggled to stay open, with fewer than 10 of his 88 rooms occupied during an average day. A year ago, the occupancy rate was about 50 percent, he said.

The manager of the AA Executive Inn declined to comment, and management of the Arlington Inn did not return phone calls last week.

Police said the issue is not about economic development or class. It's simply a matter of protecting tourists who could be in danger just for picking the wrong place to spend the night.

Along Watson Road, the signs of crime are not hard to find.

Jim Cash, 51, sits in front of his motel room with a cigarette and quart of Red Dog most afternoons and watches the action unfold. Women, sometimes in skimpy shorts, wave at male drivers to pull over. A man who Mr. Cash said is the local pimp sometimes escorts the women.

"It's fun to sit here and watch the show," Mr. Cash said, grinning a little.

He said he knows there are problems elsewhere on the block, but they don't affect him much. Mr. Cash, who has lived in the same room for nine years, said the prostitutes know he's married and "off limits."

Chief Ayala said that officers will keep struggling to reduce crime there without the help of motel owners, who have previously ignored the problems.

The department's demands have included hiring security, adding more lighting and posting signs warning drug dealers and prostitutes to stay away. Also, the city has asked

that motel owners require customers to show an ID before checking in and call police when there appear to be problems.

Police said the tolerance of prostitutes and drug dealers has drawn in other violent offenses, such as robberies, burglaries and assaults.

Dr. Jeff Ferrell, a criminal justice professor at Texas Christian University in Fort Worth, said that much could get done if all parties would battle on the same side against crime. But when they fight each other, he said, the situation can worsen.

If aggressive policing drives away the law-abiding customers, motel owners maybe left with few choices.

"It might push the motel owners away from even the possibility of legitimate business and leave them with the only recourse being illegitimate business," he said.

#### Drop in calls

Police officials said their aggressive approach might be making a difference. While the electronic sign was in place, calls for service dropped by nearly a third and drug offenses plummeted by nearly two-thirds at the motels.

Despite those improvements, Mr. Patel has found himself and his family under suspicion from police.

In March, officers confiscated 33 cases of beer and a beer dolly that were given to Mr. Patel as payment for a room bill. He told police that he didn't think about the source of the beer, but later he said he "does believe that the majority of the beer is probably stolen," according to police reports.

Mr. Patel said Friday that there is no evidence that the beer was stolen and that he let officers take it so they would leave him alone. Police were not able to find the beer supplier, but authorities said they suspect he was involved in credit card fraud or identity theft.

Also, Mr. Patel's wife was arrested in March on suspicion of possessing cocaine with intent to deliver. An arrest report said that Ragintben Patel was an "active" participant in a crack sale to an undercover officer. Police said they expect to file charges with the district attorney soon.

Mr. Patel said that both incidents were assaults on his business.

Although the tension is still there, Chief Ayala said the level of cooperation from the motels has increased. The Arlington Inn has hired a part-time security guard, and desk clerks at all three motels are now verifying identification when people check in.

But the crime rate is still far too high, he said.

"Should we have 152 calls for service at three motels?" Chief Ayala asked, referring to a recent 40-day period. "I don't think so."

Still at stake are tourism dollars for the city and survival for the motel owners.

E-mail [imosier\(5\)dal I asnews.com](mailto:imosier(5)dal I asnews.com)



## AP Texas News

June 7, 2007, 5:57AM

### Arlington police post prostitution arrests on the Web

© 2007 The Associated Press

ARLINGTON, Texas — The Arlington Police Department has begun posting the photos of men and women busted for prostitution on its Web site as it tries to cut down on criminal activity.

The photo postings are part of a larger effort to clean up an area near the city's entertainment district that has high rates of prostitution, drug crimes and violent offenses, police said.

The photos "could put some pressure on people to modify their behavior," police spokeswoman Christy Gilfour said.

The photos of 27 men arrested in May were posted on the site Wednesday.

The department is also mailing postcards to anyone arrested for prostitution. The cards include a photo of the person arrested and a toll-free phone number and Web site address for information from the Centers for Disease Control about sexually transmitted diseases.

About 100 postcards related to arrests since December 2006 already have been mailed, police said.

Gilfour said police hope the postcards generate pressure on the arrestee by drawing the attention of other people in their household, such as a spouse.

Arlington joins police departments across the nation that already post mug shots on the Web, including Dallas,

To deter crime, Dallas has been posting the names and photos of people arrested for prostitution, public lewdness and indecent exposure online for three years. The Dallas site doesn't include women accused of prostitution to avoid unintentional advertising, police said.

The Arlington and Dallas Web sites both contain warnings that the photographed suspects have been charged but have not necessarily been convicted of a crime.

Chris Bowers, chief of litigation for the Dallas city attorneys office, said the police department has never been sued over the Web site.

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On the Net: Arlington Police Department's prostitution arrest page, <http://www.arlingtonpd.org/index.asp?nextpgProstitution/index.asp>

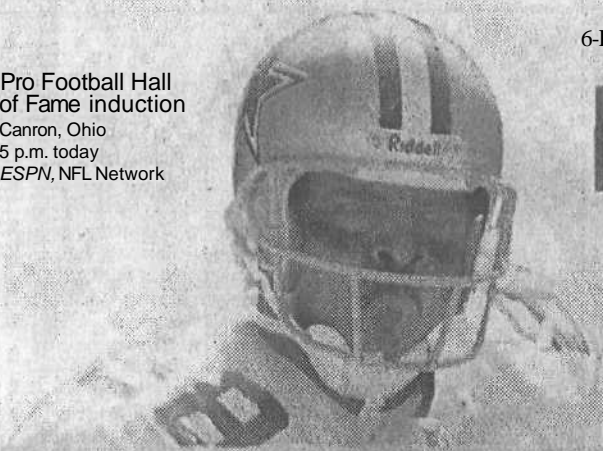
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Information from: The Dallas Morning News, <http://www.dallasnews.com>

Fort Worth Star-Telegram, <http://www.dfw.com>

Pro Football Hall  
of Fame induction  
Canton, Ohio  
5 p.m. today  
ESPN, NFL Network

6-PAGE SPECIAL SECTION | MICHEL IRVIN



# Hall of Fame calls Irvin's number

A look back at The Playmaker^who, after years of waiting, finally has his r f a, Will DB

Star-Telegram

ARLINGTON

An edition of the Fort Worth Star-Telegram

Saturday  
August 4, 2007

'Where The West Begins'  
[www.star-telegram.com](http://www.star-telegram.com)

50¢

Appendix 11-D

URBAN BLIGHT

## Out of the darkness and into the light?

After years of decay, Arlington tries  
to rid Division Street and Texas 360  
of prostitutes and drug dealers

# darkness and into the light?

After years of decay, Arlington tries  
to rid Division Street and Texas 360  
of prostitutes and drug dealers



A woman walks along North Watson Road, which fronts Texas 360, between Avenue J and Lamar Boulevard recently. It is one of two areas in Arlington known for prostitution and drug dealing.

• . . . • SPECIAL TO THE STAR-TELEGRAM/BRIAN LAWDERMILK

ARLINGTON — For decades, prostitutes, drug dealers and homeless people have shuffled in and 'out of the old motels along Division Street and Texas 360 with, little notice by city leaders. •••

With two years left before the completion of the \$1 billion Cowboys stadium nearby, officials are making their most concerted effort yet to clean up an area lost during decades of growth along Arlington's two interstate corridors.

Officials are considering initiatives aimed at running off prostitutes and



#### Online exclusive

For more information on Arlington's fight against urban blight, go to [www.star-telegram.casn](http://www.star-telegram.casn)

drug dealers — from requiring motel guests to show said identification to training Citizens on Patrol volunteers to monitor the areas, located in the shadow of the entertainment district.

Division Street and Texas-360 share key characteristics; cheap motels — with rooms for as little as \$29 a night — near convenience stores in high-traffic areas.

"When you look at Division and Watson [Road], you have motels that have low rent, and when you allow people to live there without identification, you will attract people who partake in prostitution and illegal-drug use," Deputy Police Chief Jaime Ayala said.

Staff writers Nathaniel Jones and Cynthia Neff report, *JB* Appendix 11-D



# ARLINGTON

Main Street.....	2B
Fifth & Spirit.....	6-7B
Obituaries.....	10-11B
Forum.....	12-13B
Live!.....	14B

## URBAN BLIGHT

# City determined to clean up 2 long-blighted corridors

Appendix 11-D

inside  
HI A ma^ of the

Arlington. SB  
■ What other cities  
are doing to comb-  
bat prostitution,  
drug dealing and  
other crimes: SB



Used-car dealers, motels and bars are numerous on Division Street in Arlington.

SPECIAL TO THE STAR-TELEGRAM BY BRIAN LAWDERMILK

Officials are trying to rid off prostitutes, drug dealers and vagrants from 4 miles of Division Street and Texas 360.

By NATHANIEL JONES  
and CYNTHIA NEFF  
• njones@star-telegram.com  
• cneff@star-telegram.com

The decline of two well-used Arlington thoroughfares didn't happen overnight.

Slowly, over several decades, the motels lining Division Street, and North Watson Road, which fronts Texas 360, changed. Signs offering inexpensive rooms, appeared, and

crime eventually followed.

"Urban blight is a stealth process; it slowly creeps up on you," said Councilman Mel LeBlanc, who represents north Arlington. "You wake up one day and realize that decay has taken over." The problems should have been addressed decades ago, he

Of the two areas, Division Street has the richest history.

In the 1930s, the old U.S. 80 was the only Highway connecting Fort Worth and Dallas. The street was known for its new-car dealerships. By the 1950s, development was pivoting north toward what would be-

come Interstate 30. Twenty years later, present-day Interstate 30. Twenty years later, pulling people and businesses south. As the decades rolled by, Division Street declined and its businesses changed.

Now Division Street, from just west of Bowen Road to east of Six Flags Mall, is home to more than a dozen, decades-old motels and 69 used-car dealerships, as well as bars and convenience stores.

Blocks away, the Cowboys stadium is, taking shape. Prostitutes walk along East Sanford Street near West Division Street in the shadows of

URBAN BLIGHT on 8B

# Blight: Over time, parts of Texas 360 and Division Street fell into decay

CONTINUED FROM 1B  
lennfis working 31 the con-  
snicfton site.

Police s-iy ihr recent Bl-  
focement frmpphasis Is not in  
response 10 the Rtadium pro-  
ject. Their efforts include  
posting photos online of peo-  
ple arrested on prostitution  
charges and encouraging mor-  
el ami used-car-lot owners on  
Division Street to report  
crimes.

"People assume we've bean  
doing all these Initiatives be-  
cause of the construction,"  
said officer Stephanie Gilles-  
pie, wim palm]? Uu ueia. "I  
ilink it's just getting more at-  
tention, which is good."

The prostitutes move torn  
motel in moid along Division  
Street.

Occasionally they pool  
tiieir money for a motel room  
or rent an apartment

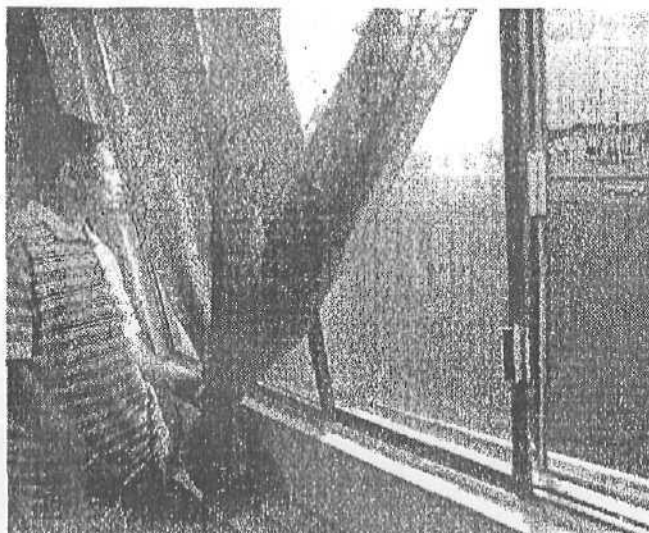
Sometimes they fight and  
Steal from one another. When  
they'r! short of cash, prosti-  
tuieswill break Into one of the  
hundreds of used cars on deal-  
\*r\*hip lots, steal n stereo and  
•sell it for money in buy crack,  
GillBiple said.

Rrian Williams of Cars 'n'  
Cash ill SIOE. Division St. said  
his used-car dealership has  
weathered repeated car hur-  
glaries in psnt years. But he  
•hflsirt bothered calling police  
to report losaes betause recov-  
ering the properly is a long  
shot.

Inscead, he's left car doors  
Unlocked to avoid damage  
from burglaries. "Theyii break  
'a \$150 window to sieal a \$25  
radio." Williams srtid, "You  
have to ht preiry hard-op to  
ftflal a stereo system out of a  
Eia."

Jennifer I-oshce, 24, ivnrk.s  
Division Street us a prostitute.  
Crack keeps her going, she  
suid.

"If you see me out here, I'm  
on 0 mission lo got high,"  
Poshee said uarly *ovr* recent  
•evening. "If you don't see *am*,  
I'm gelling high."



Mick Paid watches for criminal activity outside tto motel heowri5, the American Inn In the 1100  
block of North Watson Road. speedm vo mr S-T/B\*WNI\*WDEHMLL!



Kimhnrly Brashear talks to a man as Jennifer Fasten WMNMs near East and  
Rogers streets. "If you see me out hpre, I'm on a mission to get high," Fomlee  
say?. Says Srashear, "At times I don't know whwp my next meal is going to  
come from." SP(cw.TOTvesw«HiAwoeitwiK



Arlington police Lt. Jennifer White checks the IDs of two men near Texas 360 just north of Lamar Soulevard In Arlington. The two men were standing on a bridge that panhandlers  
commonly use.

SPECIAL TO THE STAR-TELEGRAM/BRIAN LAWRENCE

Appendix 11-D

She can usually hustle food from people or find discarded clothing. . . .

"I live anywhere," said Foshce, whose 7-year-old son lives with her mother. . . .

"All this stuff was in the trash today," she said, gesturing toward her brown tank top, jean skirt and black tennis shoes.

She planned to look next for a razor to shave her legs.

Pashee was hanging out with Kiraberly Brashear, who said she moved to the area in 1999 to escape an abusive relationship. Brashear, 35, said she worked at a bar until she tried to become an addict and got fired. She "hasn't gotten another job."

"It's very hard to find a job," Brashear said. "At times I don't know where my next meal is going to come from."

### Texas 360

Some officers call it "The Loop" — Watson Road, which fronts Texas 360 along the Arlington-Grand Prairie border. There, near Lamar Boulevard and Avenue J, two motels and one hotel offer extended stays for less than \$40 a day.

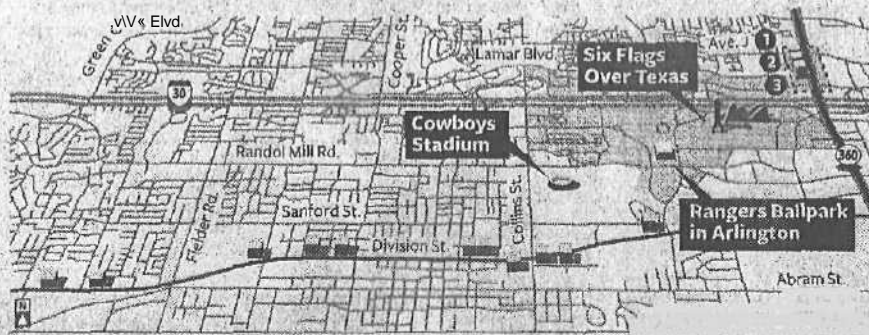
Recently, Arlington police have hammered the owners with numerous citations for issues from health and safety concerns to loitering.

This summer, fire inspectors closed the top two floors of the Arlington Inn after deeming the stairwells unsafe. Next door, at the American Inn, owner Nick Patel and his wife handle most of the work at the hotel, which the fair city also calls home.

The Texas attorney general's office has sued Patel, asserting that his hotel is a feeding ground for drugs, prostitution and other crimes. "If my motel is as danger-

### Fighting blight

Arlington police are cracking down on prostitution, panhandling, drug dealing and other criminal activity along Division Street and Lamar Boulevard. The target areas include motels and used car lots near the new Cowboys stadium and the entertainment district.



**Hot spots for prostitution and panhandling** include the Texas 360 frontage road from Lamar Boulevard to Avenue J.

**Police are targeting motels** in the following areas:

- 1. Arlington Inn, 1195 N. Watson Road
- 2. American Inn, 1181 N. Watson Road
- 3. Executive Inn, 1175 N. Watson Road

as the police say, I wouldn't have my family walking freely in the motel," Patel said.

Yet recently a man pulled into Patel's parking lot and, circled the building, waiting for a prostitute to approach his vehicle.

"Watch them," Patel said. "They just pull in and pretend like they have a room here."

He said that by the time the police hit that by the time they arrive, the people have left.

Police say they don't think Patel is doing enough to curtail crime.

"We tried to do things with them, but they have refused," Deputy Police Chief Jaime Ayala said. "So we had to file a lawsuit."

### Neighborhood impact

Some residents, including Cesar Rodriguez, are not optimistic about police efforts to

reduce crime. His neighborhood, built in the 1940s, includes many wooden homes. Rodriguez, who lives at the intersection of J and Sanford streets, said he often sees foot traffic pass by his front door.

He said he watches prostitutes and other criminals hide from police in a nearby apartment complex or disappear down a wide drainage culvert.

"I see at least five to 10 prostitutes going into that apartment there," he said, pointing down the block. "The prostitutes pretend they live at the apartments when the police come by."

Delores Sanders, who has lived in the neighborhood since 1964, said she sees prostitutes walking up and down Division and Sanford streets. Her home is a few blocks from Speer Elementary School.

"Children don't need to see

this," she said.

Sandef's coordinator of the neighborhood watch group said she's seen an increase in police presence. With the Cowboys stadium in town, she said, the city needs to be able to present itself as clean and friendly.

Rodriguez believes that crime got worse when several nearby motels, apartment complexes and homes were razed for stadium construction.

He said it pushed problems into his neighborhood.

"I voted for the stadium, and I'm not what I got," Rodriguez said. "What are they going to do to help us?"

Staff writer Susan Sdirw.k contributed to this report.

**NATHANIEL JOHNSON, 817-548-5414**  
**CYNTHIA NEFF, 817-548-5414**

### Other cities' efforts

Grand Prairie, Fort Worth and Haltom City are also trying to stop prostitution, drug dealing and other crimes. Grand Prairie One hot spot is off-Texas 360, near the Arlington city limits. Police say that when one city cracks down on prostitutes and the homeless, they move to the other city.

"We'll hit our side of the corridor, and they'll go to Arlington's side," Sgt. Cliff Luster said. "Arlington will increase its enforcement, and then I'll be back in Grand Prairie."

Luster said fighting prostitution is difficult.

"We can lock them up for four to five days, but once they get out, the first thing they do is go and get high," he said. "When it comes to survival for these women, a Class S misdemeanor means nothing to them."

A Class B misdemeanor is punishable by a fine of up to

\$2,000 and up to 180 days in jail. Fort Worth's Police have used the city's nuisance abatement program to force motel owners on East Lancaster Avenue, Main Street and U.S. 287 to cooperate, Fort Worth officer Ed Adcock said. The city also plans to put photographs and arrest information of people jailed on prostitution charges on one of Fort Worth's community TV channels and on a Web site.

The city will publicize a defendant's information for 90 days, along with a disclaimer stating that the suspect is innocent until proven guilty.

Prostitution hot spots include Hemphill Street near West Jefferson Avenue in central Fort Worth, Las Vegas Trail near Interstate -30 in west Fort Worth, Home Street in the Oromo neighborhood, and Main Street near 28th Street on the north side, officials said.

**Haltom City:** The City Council adopted an ordinance requiring motel guests to show a government-issued photo ID, such as a driver's license, when registering for a room. Motels are required to keep a guest registry. Employees who do not comply could be fined \$500. Registry information could help police investigate prostitution, drug dealing and other complaints, officials said.

Crime is occurring primarily at about half the city's motels, officials have said. Police have said some complaints stem from motels along Setknap Street, which the city is trying to beautify and redevelop. But they have not identified the businesses.

This report includes material from the Star-Telegram archive.



A woman walks along Watson Road in a high-crime area recently.

SM-CIAI TO THE STEBBIAN LAWOERMU

I think it's just getting more attention, which is good,

officer Stephanie Gillespie, who patrols the area, says the stepped-up enforcement isn't due to the Cowboys stadium



Online exclusive

For more information about Arlington's fight against

ARLINGTON [URBAN BLIGHT

# Police seek new ways to fight panhandling, prostitution

The department is researching **tougher** ordinances and asking for **community help**.

By SUSAN SCHROCK

ARLINGTON — Arrests alone can't rid Division Street and Watson Road of prostitution, drugs, chronic homelessness and related problems, Arlington police say.

The department has employed several new enforcement techniques in the past two years, from placing a highly visible electronic sign along Texas 360 warning motorists that they're entering a high-crime area to posting online photos of prostitution suspects.

Now police are pressing for new city ordinances, public education campaigns and community involvement to further deter crime and make the two thoroughfares safer.



Jennifer Foshee and Klibery Brashear walk rear east and Rogers streets recently. bpecwt. TO THE s-irafN-LAwos>Mltx

SUSAN SCHROCK, 817-548-5475

## Enforcement tools

A comparison of what police are proposing and what they currently do to deter certain crimes in Arlington.

### Prostitution

#### Considering

- An ordinance allowing police to ticket known prostitutes who are loitering or flagging down vehicles.
- A proposal that would allow the creation of special exclusion zones to keep prostitution offenders away from sites where they have done business in the past. Anyone convicted of prostitution charges in those areas would be added to a police database and be prohibited from returning unless they are going to work, church or a social-service provider.
- Those caught in the exclusion zone during certain times could be wrested.
- Exclusion zones, or prostitute- and drug-free zones, have been used by cities such as Tacoma, Wash., and Portland, Ore.

#### Current

- Arlington police arrest only those who consent to sex for payment.
- Police conduct prostitution stings in targeted areas.
- Police post jail mug shots of those facing prostitution charges on the department's Web site, [www.arlingtonpd.org](http://www.arlingtonpd.org), where they remain for six months.
- Police mail postcards with information about sexually transmitted diseases to the homes of those arrested on suspicion of prostitution.

### Panhandling

#### Considering

- An ordinance to make aggressive panhandling — using abusive language or continuing to ask for money after being turned down — a Class C misdemeanor that could result in arrest.
- A public awareness campaign, similar to one in Madison, Wis., that includes posting signs in the target areas encouraging people to give their money to charities rather than panhandlers.

#### Current

- It is a Class C misdemeanor for people to stand on a shoulder, sidewalk, median or right of way to solicit a ride, a job or money from passing motorists at certain intersections in Arlington. A Class C misdemeanor is punishable by up to a \$500 fine.
- Police have targeted panhandlers on Division Street and Watson Road for nearly two years, referring first-time offenders to nonprofit organizations such as Mission Arlington for help and arresting repeat offenders.

### Safe businesses

#### Considering

- An ordinance similar to those in Hattom City and San Antonio that would require motels to ask guests for valid government-issued identification before renting them a room. Police say this would prevent guests from remaining anonymous and viewing budget motels as crime havens.
- Getting residents involved in making their neighborhoods safer. For example, trained Citizens on Patrol volunteers could soon patrol the target areas in marked vehicles and report suspicious activity.

#### Current

- Since December, police have formed partnerships with the owners of 14 motels and 69 car lots on Division Street, encouraging them to report crimes and to notify one another when they have been victimized or have seen suspicious activity.



Officer Stephanie Gillespie questions a woman. SPECIAL TO THE STAR-BRAN LAWRENCE



Panhandler Marvin 'Doc' Cutwell by Texas 360. mm. TO THE STAR-BRAN LAWRENCE



A Houston Street inn near the stadium project. SPECIAL TO THE STAR-BRAN LAWRENCE

### Arlington: crime and lawsuits

Nearly two years of working with hotel and motel owners along Texas 360 is paying off for Arlington police.

Statistics show a 10 percent drop in crime for service and a 57 percent drop in reported major crimes, such as robbery and drug activity, for Watson Road, motels and nearby businesses during the first five months of this year compared with the same period last year.

Calls for service in the Division Street area, however, have risen. But police expected that because they are encouraging businesses to report crime.

#### Background

For years, police have tried to stem crime near Texas 360 and along part of Division Street near the new \$1 billion Cowboys stadium.

Last year, police posted an electronic sign that urged people to call 911 if they spotted criminal behavior. The sign warned people that they were entering a high-crime area extending from Avenue J south to Lamar Boulevard, near Texas 360.

The sign has been removed, and it's unclear whether it was effective. But some motel owners said that they were unfairly targeted and that police are trying to run them out of business.

This year, police have increased patrols, conducted prostitution and drug stings, and urged businesses in targeted areas to report crime and suspicious activity.

#### Lawsuits

In March, the Texas attorney general's office sued the owners of the Arlington Inn and the American Inn — at 1195 and 1151 N. Watson Road, respectively — saying the hotels were a haven for drugs, prostitution and other crime.

Authorities reported 19 drug violations at the American Inn between February 2006, and March 2007, according to the lawsuit. In a shorter period, the Arlington Inn was the site of more than 20 reported drug violations, one aggravated assault, two robberies and eight cases of prostitution, authorities said. The lawsuits are pending.

— Susan Schreck and Nathaniel Janes

Division St / Watson Rd Taskforce  
Code Violation Data: Jan 2007 - Oct 2007

**Summary of Code Violations**

Annual Property Inspection	5
API Health/Safety Violation	5
API Non-Health/Safety Violation	90
Attractive Nuisance	1
Code Ranger	33
C/O Violation	3
Dilapidated Fence	6
Fire Code Violation	6
Graffiti	7
Illegal Watering	1
Improper Weather Protection (Paint)	2
Insect Infestation	3
Junked Vehicle	4
Land Use Violation	1
No Heat	1
Other	3
Overfilling Dumpster	1
Parking Violation	3
Raw Sewage	1
Sales Display Violation	1
Sign Violation	28
Smoke Detector Violation	1
Stagnant Pool	1
Structural Hazard	3
Unclean Premises	16
Vacant / Unsecured Structure	2
View Obstruction	1
<b>TOTAL VIOLATIONS</b>	<b>229</b>

### Narcotics/Covert Operations Activity

<b>1100-1200 N.Watson</b>	Apr 2005-	Apr 2006-	% Change	Apr 2007-	% Change
	Mar 2006	Mar 2007	from YR 1	Mar 2008	from YR 1
UC/CI Buys	18	8	-56%	0	-100%
Search Warrants	1	2	100%	0	-100%
Arrests	11	9	-18%	0	-100%
<b>TOTAL</b>	<b>30</b>	<b>19</b>	<b>-37%</b>	<b>0</b>	<b>-100%</b>

<b>500-1800 E. Division</b>	Sep 2005-	Sep 2006-	% Change	Sep 2007-	% Change
	Aug 2006	Aug 2007	from YR 1	Mar 2008	from YR 1
UC/CT Buys	16	18	13%	4	-75%
Search Warrants	2	8	300%	0	-100%
Arrests	<b>15</b>	21	<b>40%</b>	4	-73%
<b>TOTAL</b>	<b>33</b>	<b>47</b>	<b>42%</b>	<b>8</b>	<b>-76%</b>

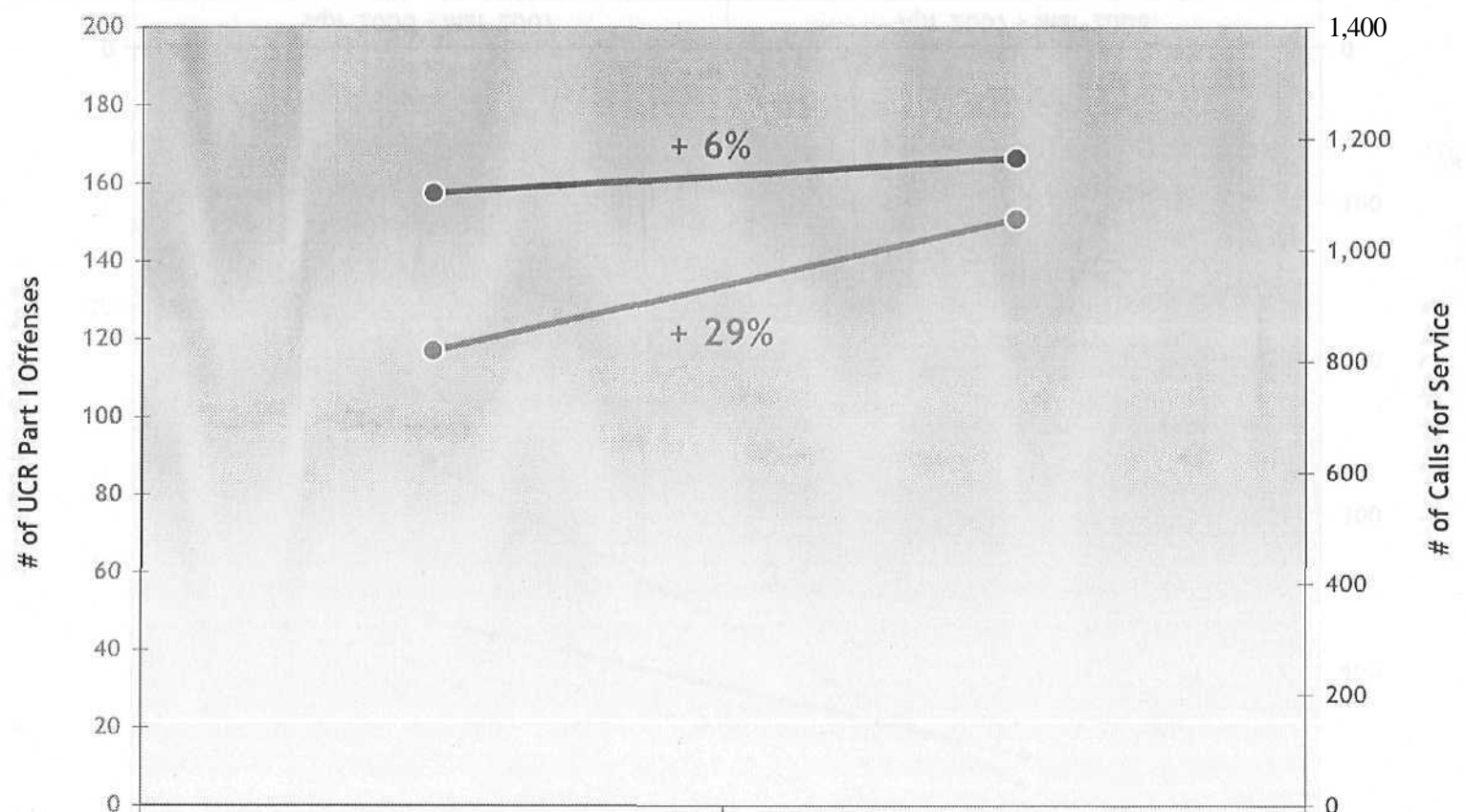
Used Car Dealerships

No.	Business	Address	Beat/PRA	Current Year		Previous Year		% Diff MGR	% Diff CFS
				Apr 2007	CFS	Apr 2006	CFS		
1	Sherrard Auto Sales	2513 W. Division	240/131	3	14	3	16	0%	-13%
2	Auto Exchange	2600 W. Division	240/131	2	48	2	30	0%	60%
3	Lone Star Auto	2824 W. Division	240/131	3	8	8	0	nc	nc
4	Auto-Classics	2828 W. Division	240/131	0	3	3	4	-100%	-25%
5	Vintage Vehicles	308 N. Bowen	240/131	3	7	1	6	-50%	0%
6	Best Buy Auto	2109 W. Division	240/132	3	19	0	24	nc	-21%
7	Crown Autoplex	2230 W. Division	240/132	0	5	1	7	-100%	-29%
8	Moto Link	2418 W. Division	240/132	0	0	0	2	nc	-100%
9	North Texas Autos	2421 W. Division	240/132	0	1	1	9	-100%	-89%
10	AJ's Nice Cars	2438 W. Division	240/132	0	10	1	2	-100%	400%
11	Pop's Auto Outlet	1717 W. Division	240/133	13	44	5	28	160%	57%
12	Stallion Auto Sales Inc	1725 W. Division	240/133	0	7	2	8	-100%	-13%
13	Enterprise Rental	1741 W. Division	240/133	3	11	0	2	nc	450%
14	Bad Boys Auto Sales	1911 W. Division #A	240/133	0	2	2	18	-100%	-89%
15	R.P. Auto Sales	1947 W. Division	240/133	1	2	4	9	-75%	-78%
16	A&A Auto Sales	1951 W. Division	240/133	0	0	0	5	nc	-100%
17	MyCarman.net	1200 W. Division	250/134	3	72	2	54	50%	33/b
18	Viera Motors	1023 W. Division	250/135	0	5	0	7	no	-29%
19	Super Imports	1028 W. Division	250/135	1	4	1	0	0%	nc
20	Milenium Motor Cars	1029 W. Division	250/135	2	6	0	4	nc	50%
21	Mondial Auto Sales	1140 W. Division	250/135	3	7	7	9	0%	-22%
22	Silva Star Cars	713 W. Division	250/135	3	11	4	10	-25%	10%
23	Discount Motors	801 W. Division	250/135	0	6	1	12	-100%	-50%
24	Cransh Auto Sales	817 W. Division #A	250/135	3	7	1	2	200%	250% "
25	Eddy's Auto Sales	901 W. Division	250/135	1	10	1	4	0%	150%
25	Mike's Auto Sales	901 W. Division #107	250/135	2	-	1	-	100%	nc
27	Accent Cars	904 W. Division #A	250/135	0	8	0	7	nc	14%
28	New Royal	909 W. Division	250/135	6	13	3	10	100%	30%
29	Ultimate Machine	922 W. Division	250/135	0	13	0	9	nc	44%
30	Woody's	105 W. Division	250/136	1	28	0	5	nc	367%
31	Campbell Motor	107 W. Division	250/136	2	12	0	11	nc	9%
32	Money Talks	200 W. Division	250/136	0	16	0	26	nc	-38%
33	Lauterbach Motors	208 N. Pecan	250/136	0	0	0	5	nc	-100%
34	R.J. Choice Investments	217 W. Division	250/136	3	10	3	13	0%	-23%
35	Front Line Automobiles	220 W. Division	250/136	0	4	1	12	-100%	-67%
36	Kena Auto	225 W. Division	250/136	3	10	2	6	50%	67%
37	I and M Auto Sales	300 W. Division	250/136	1	19	0	31	nc	-39%
38	Freedom Motors	308 N. Pecan	250/136	0	5	2	5	-100%	0%
39	DFW Auto Ranch	501 W. Division	250/136	9	17	2	9	350%	85%
40	Cost Plus Auto Sales	519 W. Division	250/136	5	10	5	5	0%	100%
41	DAPS Stop N Shop	531 W. Division	250/136	3	12	0	11	nc	9%
42	AutoMaxx	200 N. Collins	250/139	2	67	4	61	-50%	10%
43	Allen Car Company	201 N. Mesquite	250/139	1	4	0	2	nc	100%
44	Exit Auto	211 E. Division	250/139	0	1	0	2	nc	-50%
45	Auto Maxx	212 E. Division	250/139	5	29	2	23	150%	26%
46	Texas All Wheel Drive	301 E. Division	250/139	6	20	2	21	200%	-5%
47	Auto Master	310 N. Collins	250/139	9	24	4	15	125%	60%
48	Champion Motors	330 E. Division	250/139	4	10	0	7	nc	43%
49	MatixAuto	333 E. Division	250/139	0	3	0	2	nc	50%
50	Sami's Auto Sales	400 E. Division	250/139	0	22	0	14	nc	57%
51	Arkadia Auto Sales	401 E. Division	250/139	1	6	2	9	-50%	-33 /a
52	Joulani Auto Sales	503 E. Division	250/139	1	3	0	5	nc	-40%
53	Cars N Cash	510 E. Division	250/139	0	3	2	9	-100%	-67%
54	Owings Auto	519 E. Division	250/139	3	29	5	39	-40%	-26%
55	Galaxy Auto Sales	5D8 E. Division	250/139	3	14	2	25	50%	-44%
56	Cantwell Auto Sales	700 E. Division	250/139	0	42	0	64	nc	-34%
57	The KAR Store	708 E. Division	250/139	1	13	6	21	-83 /o	-35 /o
58	TruckMax USA	711 E. Division	250/139	5	41	3	64	67%	-36%
59	Automax Pymnt Center	711 E. Division #B	250/139	2	-	0	-	nc	nc
60	VIP Finance	801 E. Division	250/139	6	26	1	2	200%	-10%
61	Drive Time	821 E. Division	250/139	3	28	1	41	-40%	-32%
62	Enterprise Rental/Sales	1112 E. Division	280/171	1	10	2	9	-50%	11%
63	Dollar RentalySales	900 E. Division	280/171	6	137	9	103	-33%	JO Al
64	RC's Autoplex	1803 E. Division	290/170	4	29	1	0	300%	nc
65	Texas Can Cars	1911 E. Division	290/170	4	69	3	59	33%	17%
65	Legacy Motors	1924 E. Division	290/170	0	24	if	23	nc	4 %
67	Rene's Used Cars	2004 E. Division	290/170	0	12	"	5	nc	140%
68	C&CCarCo.	2020 E. Division	290/170	1	4	o	7	nc	-43%
69	Sam's Discount Auto	3301 E. Division	290/191	1	10	1	5	0%	100%
		GRAND TOTAL		151	1,166	117	1,103	29%	6%

\* Used car dealerships highlighted in green indicate that they partnered with Arlington PD

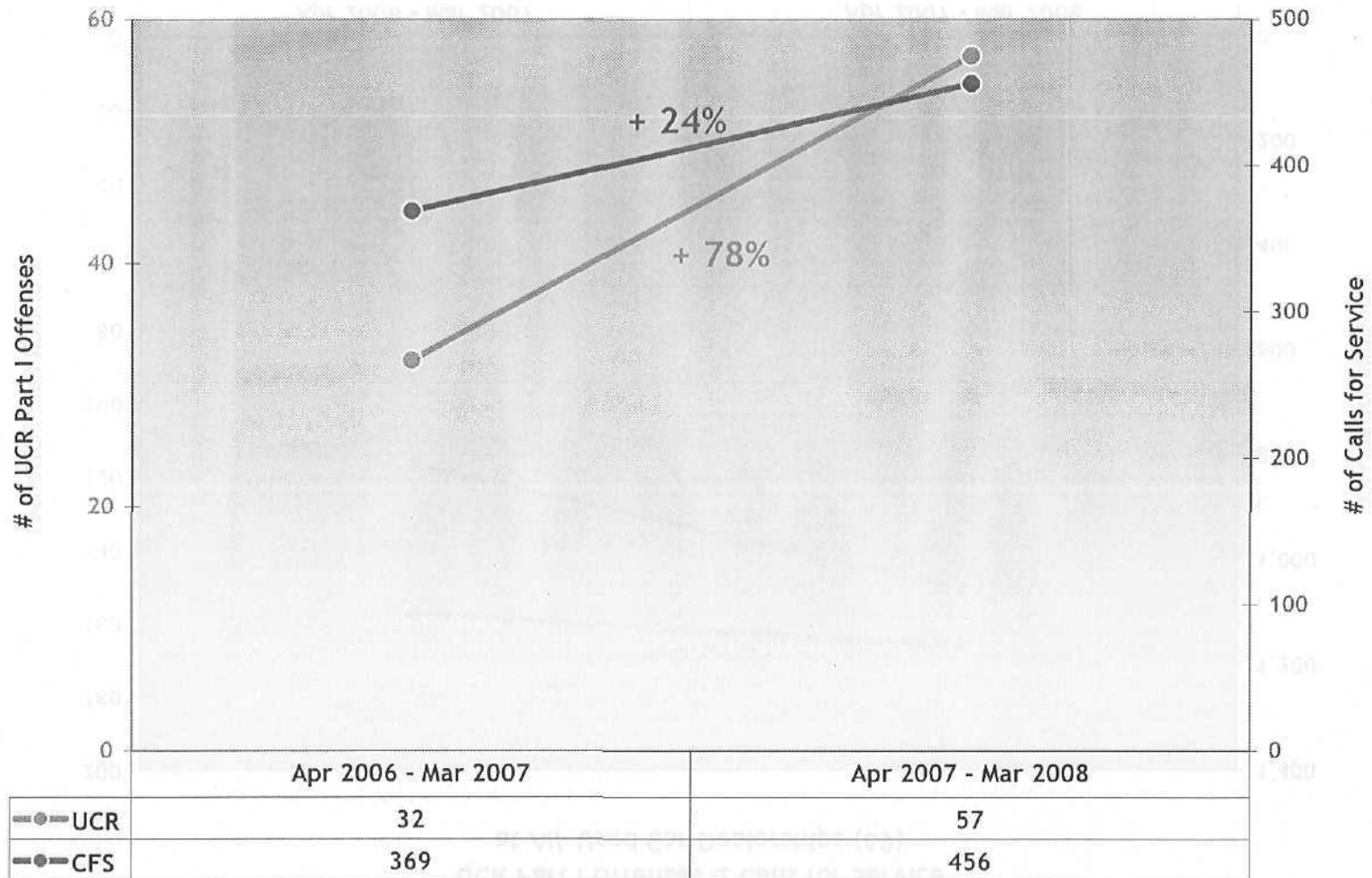


UCR Part I Offenses a Calls for Service  
at >4// Used Car Dealerships (69)



	Apr 2006 - Mar 2007	Apr 2007 - Mar 2008
—○—UCR	117	151
-●-CFS	1,103	1,166

UCR Part I Offenses & Calls for Service  
at *Porterning* Used Car Dealerships (18)



**March 6, 2006 - April 4, 2006**  
(30 days before sign)

i North Waco Road	UCR PART I CRIMES							DRUG RELATED REPORTS			CFS
	Murder	Rape	Robbery	Assault	Theft	Burglary	MV Theft	Controlled Substance ***	Marijuana	DrugPara	
1100	0	0	0	0	0	0	0	0	0	1	8
1101	0	0	0	0	1	0	1	0	0	0	18
1175	0	0	0	0	0	0	0	1	0	0	16
1181	0	0	0	0	1	0	1	2	0	1	37
1195	0	0	0	0	0	0	1	7	2	5	80
1197	0	0	0	0	0	0	0	0	0	0	10
Total	0	0	0	0	2	0	3	10	2	7	169

**April 5, 2006 - May 4, 2006**  
(30 days after sign)

i North Waco Road	UCR PART I CRIMES							DRUG RELATED REPORTS			CFS
	Murder	Rape	Robbery	Assault	Theft	Burglary	MV Theft	Controlled Substance ***	Marijuana	DrugPara	
1100	0	0	0	0	0	0	0	0	0	0	1
1101	0	0	0	0	0	0	0	1	0	0	13
1175	0	0	1	0	0	0	0	0	0	1	13
1181	0	0	0	0	0	0	0	0	0	0	13
1195	0	0	2	2	0	0	0	2	2	0	69
1197	0	0	0	0	0	0	1	0	0	1	8
Total	0	0	3	2	0	0	1	3	2	2	117

\*\*\* Possession Controlled Substance

Drugs

Sale/Manufacture Controlled Substance

% Change

UCR Parti Crimes 4-20% {5 vs 6}

Drug Related Reports -63% <19vs7)

Calls for Service -31% (169 vs 117)

**February 24, 2006 - April 4, 2006**  
(40 days before sign)

Northampton	UCR PART I CRIMES							DRUG RELATED REPORTS			CFS
	Murder	Rape	Robbery	Assault	Theft	Burglary	MV Theft	Controlled Substance ***	Marijuana	Drug Para	
1100	0	0	0	0	0	0	0	0	0	1	10
1101	0	0	0	0	1	0	1	0	0	0	20
1175	0	0	0	0	0	0	0	1	0	1	23
1181	0	0	0	0	2	0	1	5	0	1	53
1195	0	0	0	0	0	0	1	7	3	5	107
1197	0	0	0	0	0	0	0	0	0	0	10
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>3</b>	<b>13</b>	<b>3</b>	<b>8</b>	<b>223</b>

**April 5, 2006 - May 14, 2006**  
(40 days after sign)

Northampton	UCR PART I CRIMES							DRUG RELATED REPORTS			CFS
	Murder	Rape	Robbery	Assault	Theft	Burglary	MV Theft	Controlled Substance ***	Marijuana	Drug Para	
1100	0	0	0	0	0	0	0	0	0	0	11
1101	0	0	0	0	0	0	0	1	1	0	21
1175	0	0	1	0	0	0	0	0	0	1	17
1181	0	0	0	0	0	0	0	0	0	0	16
1195	0	0	2	2	0	0	0	3	2	0	78
1197	0	0	0	0	0	0	1	0	0	1	9
<b>Total</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>4</b>	<b>3</b>	<b>2</b>	<b>152</b>

\*\*\* Possession Controlled Substance

Drugs

Sale/Manufacture Controlled Substance

UCR Part 1 Crimes  
Drug Related Reports  
Calls for Service

% Change

0% (6 vs 6)

-63% (24 vs 9)

-32% (223 vs 152)

February 4, 2006 - April 4, 2006  
(60 days before sign)

	UCR PART I CRIMES							DRUG RELATED REPORTS			CFS
	Murder	Rape	Robbery	Assault	Theft	Burglary	MV Theft	Controlled Substance ***	Marijuana	Drug Para	
1100	0	0	0	0	0	0	0	0	0	1	16
1101	0	0	0	0	1	0	1	0	0	0	24
1175	0	0	1	0	1	0	0	3	1	2	40
1181	0	0	1	2	2	0	1	14	0	4	140
1195	0	0	1	0	0	0	0	8	4	8	142
1197	0	0	0	0	1	0	0	0	0	0	14
Total	0	0	3	2	5	0	2	25	5	15	376

April 5, 2006 - June 3, 2006  
(60 days after sign)

	UCR PART I CRIMES							DRUG RELATED REPORTS			CFS
	Murder	Rape	Robbery	Assault	Theft	Burglary	MV Theft	Controlled Substance ***	Marijuana	Drug Para	
1100	0	0	0	0	1	0	0	0	0	0	15
1101	0	0	0	0	1	0	0	1	1	0	37
1175	0	0	0	1	0	0	0	0	0	1	24
1181	0	0	0	0	0	0	0	0	0	0	22
1195	0	0	1	1	1	0	0	3	2	0	90
1197	0	0	0	0	0	0	1	0	0	1	13
Total	0	0	1	2	3	0	1	4	3	2	201

\*\*\* Possession Controlled Substance

Drugs

Sale/Manufacture Controlled Substance

% Change

UCR Part 1 Crimes -42% (12vs7)

Drug Related Reports -80% (45 vs 9)

Calls for Service -47% (376 vs 201)

January 14, 2006 - April 4, 2006  
(80 days before sign)

iii	UCR PART I CRIMES							DRUG RELATED REPORTS			CFS
	Murder	Rape	Robbery	Assault	Theft	Burglary	MV Theft	Controlled Substance ***	Marijuana	Drug Para	
North Watson Road	1100	0	0	0	0	0	0	0	0	0	26
	1101	0	0	0	0	1	0	1	0	1	38
	1175	0	0	1	1	1	0	0	4	0	57
	1181	0	1	1	6	3	0	3	15	0	193
	1195	0	0	1	4	0	0	2	10	4	182
	1197	0	0	0	0	2	0	0	0	0	19
	Total	0	1	4	11	7	0	6	29	4	17

April 5, 2006 - June 23, 2006  
(80 days after sign)

iii	UCR PART I CRIMES							DRUG RELATED REPORTS			CFS	
	Murder	Rape	Robbery	Assault	Theft	Burglary	MV Theft	Controlled Substance ***	Marijuana	Drug Para		
North Watson Road	1100	0	0	0	1	0	0	1	0	0	24	
	1101	0	0	1	1	2	0	0	2	1	55	
	1175	0	0	0	1	0	0	0	0	0	38	
	1181	0	0	0	0	0	0	0	0	0	26	
	1195	0	0	2	3	2	0	0	5	2	0	105
	1197	0	0	0	0	0	0	1	0	0	1	17
Total	0	0	3	5	5	0	1	8	3	4	265	

\*\*\* Possession Controlled Substance

Drugs

Sale/Manufacture Controlled Substance

% Change

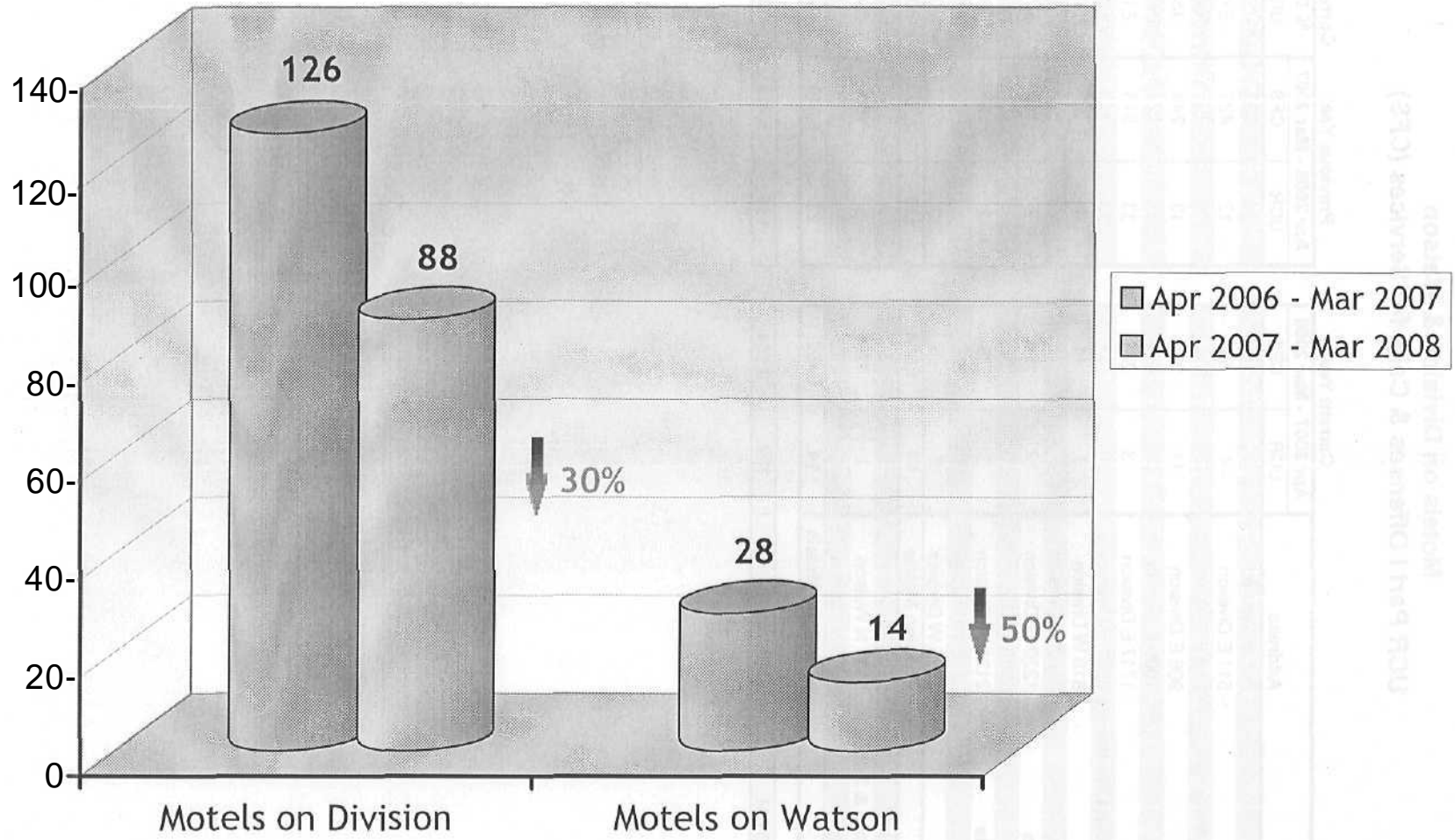
UCR Part 1 Crimes (vs 14)  
 Drug Related Reports -70% (50 vs 15)  
 Calls for Service -49% (515 vs 265)

Motels on Division & Watson  
UCR Part I Offenses & Calls for Services (CFS)

Motel	Address	Current Year	
		Apr 2007-Mar 2008	
		UCR	CFS
OK	505 E Division	5	155
Flags	511 E Division	4	99
Arlington Motor	8t8 E Division	2	<b>HUSB</b>
Caravan	908 E Division	11	270
Fiesta	1000 E Division	5	<b>239</b>
Town Inn	1717 E Division	13	231
Great SW Best Western <sup>^</sup>	3501 E Division	20	<b>37</b>
Oasis	818 W Division	3	44
Mayflower	1003 W Division	0	<b>-21</b>
Rising Sun	1220 W Division	12	190
Oak Park	1936 W Division	2	<b>34</b>
Gardengate	2121 W Division	2	25
Ray	11P2703 W Division	3	<b>75</b>
Lester	2725 W Division	5	<b>83</b>
TOTAL	Division Motels	88	<b>1,604</b>
Executive Inn	1175 N Watson	6	136
American Inn & Suites	1181 N Watson	2	129
Arlington inn	1195 N Watson	6	185
TOTAL	N. Watson Motels	14	<b>450</b>
<b>IGRAND TOTAL</b>	<b>All Motels</b>	<b>102</b>	<b>2,054</b>

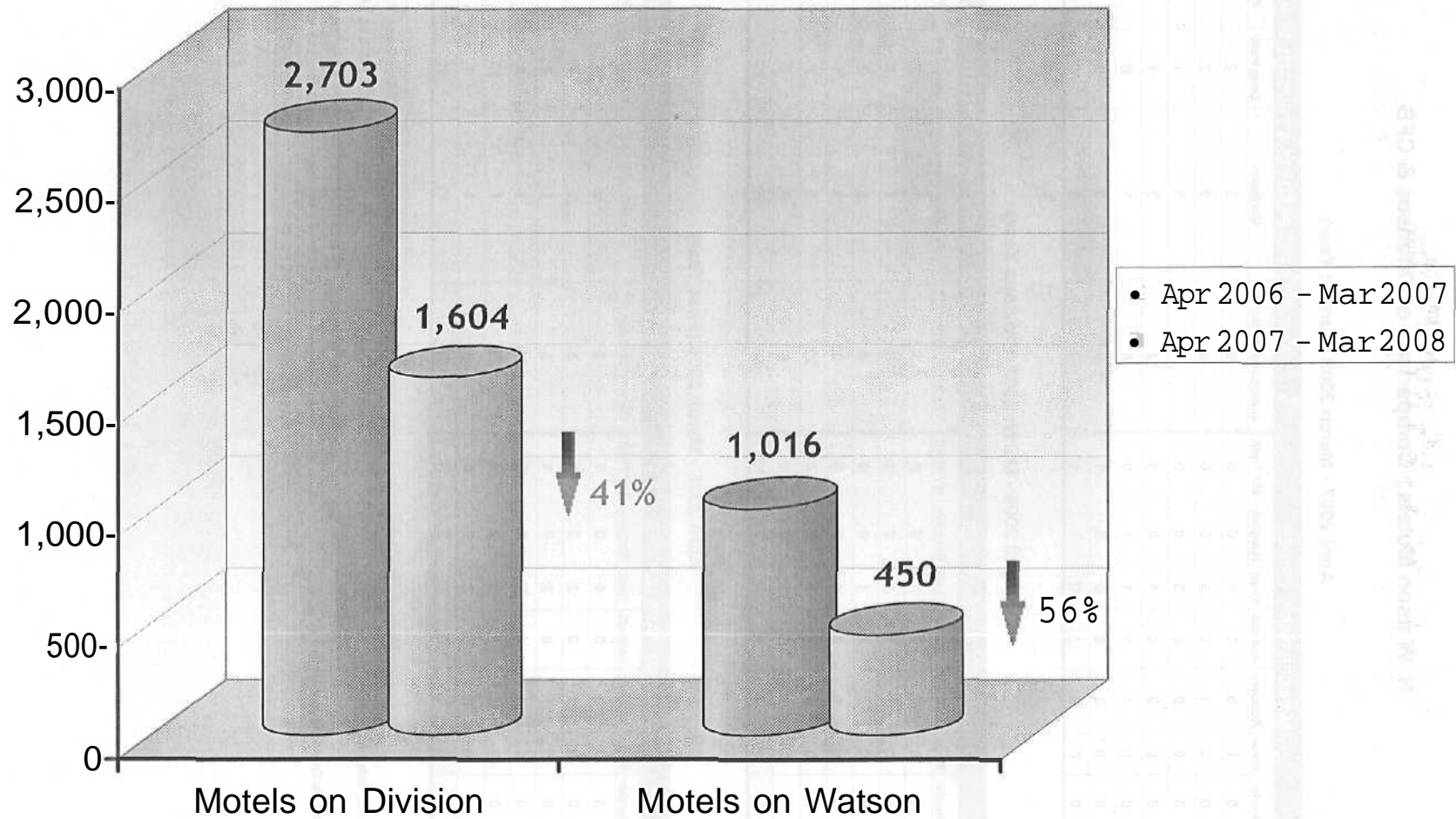
Previous Year		Current vs. Previous	
Apr 2006 - Mar 2007		% Diff	
UCR	CFS	UCR	CFS
24	535	-79%	-71%
12	422	-67%	-77%
1	67	-iM	-24%
13	244	-15%	11%
2	428	•W	-44%
33	515	-61%	-55%
20	68	0%	28%
1	37	200%	19%
0	9		133%
9	166	33%	14%
1	27	101-	26%
2	37	0%	-32%
5	78	-40%	-4%
3	70	100%	19%
126	2,703	-30%	-41%
3	166	• 100%	-18%
5	160	-60%	-19%
20	690	-70%	-73%
28	1,016	-50%	-56%
<b>154</b>	<b>3,719</b>	<b>-34%</b>	<b>-45%</b>

# UCR Part I Offenses at Motels





# Calls for Service at Motels



## N. Watson Motels: Comparison of Offenses & CFS

April 2007 - March 2008 (Current Year)

	MANAGER PART 1 CRIMES							DRUG-RELATED REPORTS & PROSTITUTION				CFS	
	Murder	Rape	Robbery	Assault	Theft	Burglary	MV Theft	Controlled Subst **	Marijuana	Drug Para i	Prosti.		
North Watson Road	1100	0	0	0	2	1	0	0	0	2	2	0	161
	1101	0	0	1	0	3	0	0	0	0	2	1	206
	1175	0	0	0	0	3	0	0	1	1	1	0	136
	1181	0	0	0	0	1	0	0	2	2	1	1	129
	1195	0	0	1	1	1	1	0	0	1	0	6	185
	1197	0	0	0	0	0	0	1	0	0	0	0	82
	<b>Total</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>3</b>	<b>9</b>	<b>1</b>	<b>1</b>	<b>3</b>	<b>6</b>	<b>6</b>	<b>8</b>	<b>899</b>

April 2006 - March 2007 (Previous Year)

	MANAGER PART 1 CRIMES							DRUG-RELATED REPORTS & PROSTITUTION				CFS	
	Murder	Rape	Robbery	Assault	Theft	Burglary	MV Theft	Controlled Subst **	Marijuana	Drug Para	Prosti.		
North Watson Road	1100	0	0	0	1	0	0	0	3	1	2	2	176
	1101	0	0	3	1	3	0	1	3	2	5	1	306
	1175	0	0	0	1	0	4	0	6	2	2	0	166
	1181	0	0	1	0	4	0	0	2	0	5	0	160
	1195	0	0	4	3	7	2	4	20	5	7	9	690
	1197	0	0	1	1	1	0	1	0	0	2	0	103
	<b>Total</b>	<b>0</b>	<b>0</b>	<b>9</b>	<b>6</b>	<b>17</b>	<b>2</b>	<b>10</b>	<b>34</b>	<b>10</b>	<b>23</b>	<b>12</b>	<b>1,601</b>

April 2005 - March 2006 (First Year)

	MANAGER PART 1 CRIMES							DRUG-RELATED REPORTS & PROSTITUTION				CFS	
	Murder	Rape	Robbery	Assault	Theft	Burglary	MV Theft	Controlled Subst ***	Marijuana	Drug Para	Prosti.		
North Watson Road	1100	0	1	0	0	0	0	1	2	0	4	1	123
	1101	0	0	0	0	2	3	1	3	1	2	0	141
	1175	0	1	1	0	2	0	1	5	1	2	0	197
	1181	0	1	1	4	10	3	3	21	1	9	0	429
	1195	0	1	4	1	5	2	4	28	7	23	0	735
	1197	0	0	0	0	2	0	0	0	1	1	0	93
	<b>Total</b>	<b>0</b>	<b>4</b>	<b>6</b>	<b>5</b>	<b>21</b>	<b>8</b>	<b>10</b>	<b>59</b>	<b>11</b>	<b>41</b>	<b>1</b>	<b>1,718</b>

\*\*\* Possession Controlled Substance

Daigs

Sale/Manufacture Controlled Substance

Part I Crimes

Calls for Service

Drug-Related

Prostitution

	Diff to Prev Yr	Diff to First Yr
Part I Crimes	-64% (44 vs 16)	-70% (54 vs 16)
Calls for Service	-44% (1,601 vs 899)	-43% (1,718 vs 899)
Drug-Related	-78% (67 vs 15)	-86% (111 vs 15)
Prostitution	-33% (12 vs 8)	+700% (1 vs 8)

### Estimated Time & Cost Savings

	Apr 2007 - Mar 2008			Apr 2006 - Mar 2007			% Diff in CFS	Diff in Time (hr)	Diff in Cost
	CFS	Avg Commit Time (hr)*	Avg Officer Cost**	CFS	Avg Commit Time (hr)	Avg Officer Cost			
<b>All Motels</b>	<b>2,054</b>	<b>2,568</b>	<b>\$110,403</b>	<b>3,719</b>	<b>4,649</b>	<b>\$199,896</b>	<b>-45%</b>	<b>-2,081</b>	<b>-\$89,494</b>
<i>Division Motels</i>	<i>1,604</i>	<i>2,005</i>	<i>\$86,215</i>	<i>2,703</i>	<i>3,379</i>	<i>\$145,286</i>	<i>-41%</i>	<i>-1,374</i>	<i>-\$59,071</i>
<i>N. Watson Motels</i>	<i>450</i>	<i>563</i>	<i>\$24,188</i>	<i>1,016</i>	<i>1,270</i>	<i>\$54,610</i>	<i>-56%</i>	<i>-708</i>	<i>-\$30,423</i>
Used Car Dealerships	<b>1,166</b>	<b>1,458</b>	<b>\$62,673</b>	<b>1,103</b>	<b>1,379</b>	<b>\$59,286</b>	<b>6%</b>	<b>79</b>	<b>\$3,386</b>
<b>TOTAL</b>	<b>3,220</b>	<b>4,025</b>	<b>\$173,075</b>	<b>4,822</b>	<b>6,028</b>	<b>\$259,183</b>	<b>-33%</b>	<b>-2,003</b>	<b>-\$86,108</b>

\*Avg Commit Time = {# of CFS} \* 75 min (Source: APD Tiburon CAD Tables)

\*\*Avg Officer Cost = \$43/hour (Source: APD Fiscal Services)

**ARLINGTON POLICE DEPARTMENT**  
**INFORMATIONAL MEMO**

**TO:** JAIME AYALA, DEPUTY CHIEF

**FROM:** JENNIFER WHITE, LIEUTENANT<sup>\*r</sup>

**REF:** OPERATION SPOTLIGHT 2008

**DATE:** MARCH 10, 2008

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The purpose of this memo is to provide an outline of goals and identify people responsible for reaching the goals during the continuation of Operation Spotlight in 2008. This plan is a department wide effort. Each person identified as "person in charge" is responsible for the aspect of the plan assigned. Reports will be submitted to the plan manager who will complete a quarterly report and submit it to the North District Deputy Chief.

**ORDINANCE**

Three city ordinances were adopted last year as a part of Operation Spotlight to assist in addressing crime and disorder, specifically, prostitution and narcotics trafficking. During this year, those ordinances will be applied and periodic enforcement activities undertaken. The roll call training lesson plan on all three ordinances was completed by Cpl. Adam Smith and sent out to all field training officers via the training center.

**Manifestation for the Purpose of Prostitution periodic enforcement**

- Person in charge: Sgt. Don Pilcher
- Performance measure: Arrest and prosecution of offenders
- Reporting period: Quarterly

Periodic undercover operations will be conducted targeting prostitutes who are in violation of this ordinance. The supervisor *in* charge will create an operational plan for each operation and maintain statistical data.

### Hotel/Motel Identification

- Person in charge: Lt. Jennifer White
- Performance measure; Increase compliance rate between initial and subsequent operations
- Reporting period: Quarterly

Enforcement operations **will** be conducted by various patrol segments. Either warnings or citations will be issued. All enforcement actions will be documented on the city's shared drive (I drive hotel inspections folder) to avoid duplication of effort.

### Aggressive Panhandling

- Person in charge: Lt. Jeff Matthews
- Performance measure: Number of aggressive panhandling citations issued and reduction in aggressive panhandling complaints
- Reporting period: Quarterly

Enforcement operations will be conducted by HEAT and patrol in areas covered by the ordinance. Problem locations will be determined by complaints and surveillance of areas covered by the ordinance,

### JOHN STINGS

- Person in charge: Sgt. Kris Caldwell
- Performance measure: Number of individuals arrested and convicted for prostitution
- Reporting Period: Monthly

Operations utilizing female undercover officers will be conducted wherein the person who hires the prostitute ("John") is the target of the criminal investigation. These operations are typically referred to as "John Stings." Patrol and Vice will supply the female undercover decoy officer. Vice, Patrol, HEAT (Hotspot Enforcement and Assistance Team) will provide cover, take down, and transportation of prisoners.

### HABITUAL OFENPER IDENTIFICATION

- Person in charge: Sgt. Kris **Caldwell**
- Performance measure: Arrest and Prosecution/ Recidivism
- Reporting period: Quarterly

The Vice Unit **will** compile a list of the top five prostitution offenders. The Vice Unit will coordinate with the Tarrant County District Attorney's Office and seek maximum sentencing on these offenders. In addition, the unit should determine what if any government aid these habitual offenders receive and seek suspension or revocation of the

aid. Underlying problems such as drug addiction, family dissolution, etc. should be identified and programs sought to reduce our most problematic offenders' recidivism.

## **PUBLIC INFORMATION CAMPAIGN AGAINST PROSTITUTION AND PANHANDLING**

### Prostitution Postcards and Website

- Person in charge: Lt. Jerry Hataway
- Performance measure: Arrest and conviction of "Johns"
- Reporting Period: Monthly

The Vice Unit will continue the public information campaign against prostitution by posting prostitution arrests on the Arlington Police Department website. In addition, they will continue to send postcards to the listed address of the people arrested for prostitution warning them of the health consequences associated with prostitution.

### John Television and Newspaper Postings

- Person in charge: Lt. Jerry Hataway
- Performance measure: Arrest and conviction of "Johns"
- Reporting Period: Monthly

In order to rejuvenate the public information campaign additional public information should be considered. Namely, cable television and newspaper postings of prostitution arrests should be considered.

The city of Fort Worth posts pictures of prostitution ("Johns" only), promotion of prostitution, and indecent exposure arrests on its cable television channel on council Tuesday's prior to the televising of the council meeting. The pictures are verified against photos taken in the field at the time of arrest and jail records. In addition, the photos are not posted unless the case shows accepted on ECFS (Tarrant County Electronic Case Filing System). The program operator, Officer Michael Wiles, reports that the program began in July 2007 and had a lot of publicity for the first month. He reported that the publicity subsided after one month, but that the program has had the overall effect of reducing offenses.

The police department should also consider posting photos of "Johns" in the local newspaper to reach a greater audience base. Advertising space could be purchased after each "John Sting" to post arrestee photos.

### Public Information Campaign against Panhandling

- Person in charge: Officer Shelia Griffith
- Performance measure: Citations and reduction in panhandling complaints
- Reporting Period: Monthly

The North District Store Front Officer along with the police department Public Information Officer will orchestrate a publicity campaign against panhandling. This campaign should stress that giving money to panhandlers often supports drug and alcohol addiction, the use of prostitutes, and keeps panhandlers from obtaining legitimate social service resources that will allow them to break addictions, obtain jobs, and become functioning members of society. The campaign should suggest to givers that they give to legitimate service providers.

A metal sign with a message to stop giving to panhandlers should be erected in high panhandling locations. This sign will educate citizens and visitors about the negative impact of giving to panhandlers.

### CAM? ERADICATION

- Persons in charge: Officer Shelia Griffith
- Performance Measure: Number of camps dismantled and length of time before they reappear
- Reporting Period: Monthly

Known homeless camps are on city property, Texas Department of Transportation property, and private property. Routine eradication of these camps and referrals to social services will reduce the number of chronic homeless in Arlington- The North District Store Front Officer will work with North District beat officers and conduct regularly scheduled inspections of sites that are known homeless camps. The North District Store Front Officer will report findings not only under this plan, but to the north district Community Services supervisor as **well**.

### PANHANDLING ENFORCEMENT

- Person in charge: Lt. Chavela Hampton
- Performance Measure: number of arrests and/or citations for panhandling
- Reporting Period: Monthly

Day and evening shift Sector J and Sector L sergeants **will** coordinate periodic operations targeting soliciting offenses. These offenses primarily occur in the Entertainment District near N. Watson Rd. in Sector J and Sector L. Officers in unmarked cars will periodically conduct surveillance at known panhandling locations. Marked units will be stationed nearby to cite or arrest offenders. Periodic marked enforcement will also be conducted.

### MOTEL MEETINGS

- Person in charge: Lt. Jennifer White
- Performance Measure: Number of motel participants, improvement programs initiated
- Reporting Period: Quarterly-

Quarterly meetings will be held with motel owners/managers fostering cooperation between the police and motels. Statistics will be presented on each property and suggestions for improving the area will be given at each meeting. Problem properties that do not reduce offenses will be identified and handled through the Nuisance Abatement process.

### CAR LOT TARGET HARDENING

- Person in charge: Lt. Jennifer White
- Performance Measures: Number of car lot participants, improvement programs initiated, numbers of Burglary of Vehicle offenses
- Reporting Period: Quarterly

Used car dealerships along Division Street report scores of burglary of motor vehicle offenses. These offenses drive UCR numbers and provide homeless and criminals in the area targets for easy money. The money that they make from breaking into cars is used to support their drug and prostitution habits. The North District Store Front Officer will conduct quarterly meetings with the car dealership owners and managers. The storefront officer will make suggestions to individual lots in reference to target hardening and foster a strong coalition among the owners and managers. The goal of the meeting will be to make the owners and managers more responsible for preventing offenses on their properties.

### CIVILIAN PATROLS TO REPORT PANHANDLING AND PROSTITUTION

- Person in charge: Lt. Jeff Matthews
- Performance Measure: Number of patrols conducted by civilian patrols and their calls resulting in arrest or citation
- Reporting Period: Monthly

Civilian community watch and citizen on patrol members utilizing their own vehicles and cell phones checked out by north district supervisors will patrol the Division and Watson area to report suspicious activity, prostitution, panhandlers, etc. Specific training will be developed by the Community Services Division and all participants will complete the training prior to being utilized. North district officers and call takers will be instructed on how to interact with the civilian patrols.

Sgt. Matt Pedersen of the Police Department Community Services Division has contacted community watch groups citywide to gauge interest within existing citizen groups in



patrolling the Division Watson Area to report crimes. There is interest from community groups on all sides of town. One respondent stated, "Count me in. This is exactly what I was hoping COP could be utilized for."

### **NARCOTICS ENFORCEMENT**

- Person in charge: Sgt. Russell **Yowell**
- Performance Measures: Number of arrest and quantity of drugs seized
- Reporting Period: Monthly

The narcotics unit will increase open-air buys, confidential informant buys, and investigations on Division Street and N. Watson.

### **TRAFFIC ENFORCEMENT**

- Person in charge: Sgt. Jeff Pugh
- Performance Measures: Number of accidents on Division St. and N. Watson, number of traffic stops
- Reporting Period: Monthly

Several specific locations along Division Street and N. Watson Rd are high accident locations. Driver's license checks will be situated at or near these high accident locations. Traffic enforcement along Division Street and N. Watson Rd. will be increased as to assist patrol in not allowing, "criminals unfettered access to our roadways."<sup>1</sup>

**JSW/jsw1504**

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<sup>1</sup> Assistant Chief Michael A. Ikner